

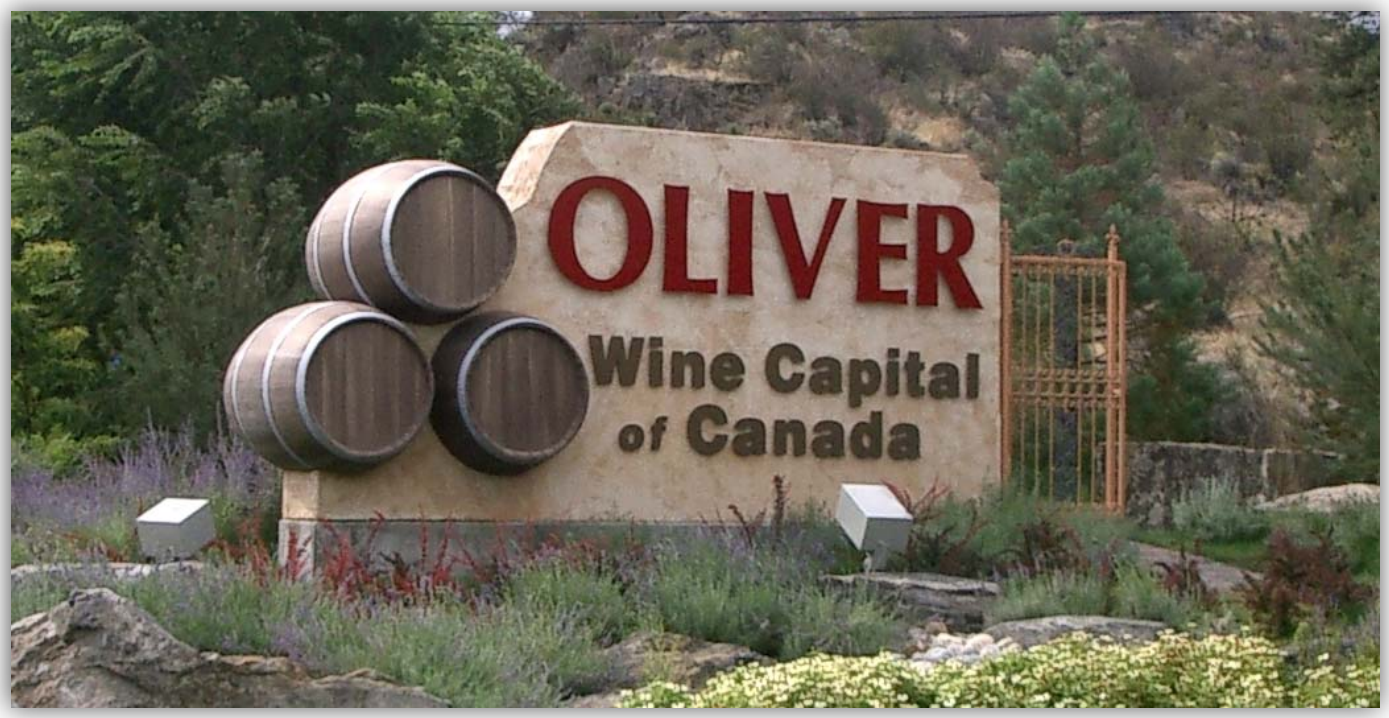
2017 Annual Report

Town of Oliver

For the fiscal year ended December 31, 2017

BRITISH COLUMBIA

Town of Oliver



Town of Oliver

2017 Annual Report

For the fiscal year ended December 31, 2017

Prepared by Town of Oliver - Corporate Services Department

6150 Main Street Oliver, BC V0H 1T0 | 250-485-6200

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Mayor's Message

I was once told by a former Mayor that in government there are times you maintain and that there are times where you have an opportunity to grow. 2017 certainly gave Oliver the opportunity to grow. The overall economy was good and locally we benefitted from the first full year of Okanagan Corrections employment, Area 27 investment and internally our community experienced incredible investment. Our building statistics suggest that today we have thirty-five million dollars more of taxable infrastructure, most of this is in our housing sector but we also had commercial investment.

Early in the year we put out a call to hotel proponents extolling the many attractions and attributes that would make Oliver an ideal expansion site for anyone in the hotel sector. Ron Mundi of Coast hotels approached the community and very quickly committed to an eighty-three room hotel in our downtown core. Downtown revitalisation has been a priority of many past councils and we are encouraged that this facility will have a huge positive impact for the heart of the community and Oliver as a whole. We look forward to its opening in June of 2018.

In 2016 our canal was hit with a rock slide at Gallagher Lake. After a lengthy engineering study, we realized that a permanent repair would cost over ten million dollars. Working with our local MLA, Linda Larson, the Osoyoos Indian Band and the Regional District we welcomed a 5.5-million-dollar commitment from the Province of British Columbia. At years end we are still lobbying our federal government for funds towards a lasting repair. We know that to foot the entire bill as a small community, it would be crippling. We are truly thankful for the senior government support.

Along with the above investment and growth we continued to maintain our services and infrastructure. The community underwent investment in our water and sewer services, made downtown improvements and continued to invest in our parks. We deferred one internal road project knowing that with the hotel investment these funds would be needed for infrastructure improvements along Fairview and Station streets.



Ron Hovanes, Mayor

"We have always been recognized as truly a farming community in the heart of the South Okanagan. What is also known, is that we are still that community where you know your neighbors, you welcome newcomers and you get involved."



Mayor's Message, Continued



We had some personal changes in 2017. As a council we said good bye to a long contributing Councillor Jack Bennest and in a by-election, we welcomed back David Mattes. We also welcomed a new Chief Financial Officer, Devon Wannop. These changes along with the ongoing work of dedicated and talented staff, management and council puts Oliver in a very stable position going forward.

Although we are currently in a period of growth I believe that along with this maturity and investment we will continue to be that authentic farming community settled in the heart of the South Okanagan. A town with a diverse economy, investment opportunity, cultural events second to none and safe neighbourhoods where we know each other's names.



Canada 150 Mosaic

Council



Photo Credit - Leza Macdonald

L-R: Water Councillor Rick Machial, Councillor Larry Schwartzenberger, Councillor Maureen Doerr, Mayor Ron Hovanes, Councillor Petra Veintimilla, Water Councillor Andre Miller, Councillor Jack Bennest

Oliver's current council was elected November 15, 2014 for a four-year term. Next municipal election will be held on October 20, 2018. Councillor David Mattes was elected in the December 2017 by-election after the resignation of Jack Bennest.



L-R: Councillor Larry Schwartzenberger, Mayor Ron Hovanes, Councillor Maureen Doerr, Councillor Petra Veintimilla, Water Councillor Rick Machial, Water Councillor Andre Miller, Councillor David Mattes

The powers of Mayor, Councillors and the Water Councillors are exercised through the adoption of resolutions or enacting bylaws at regularly scheduled Council meetings. Regular Open Council meetings are on the second and fourth Monday of each month at 7:00 p.m. in the Council Chamber located at 6173 Kootenay Street.

An elected Council, comprised of a Mayor and four Councillors governs the Town of Oliver.

In addition to the Mayor and four Councillors, two Water Councillors, whose voting privileges are restricted to water matters, are elected from the rural area outside of the Town boundaries, which is serviced by the Oliver water system.

The *Community Charter* gives Council the authority to set budgets, levy taxes, and establish policies to guide the growth, development and operations of the Town for the benefit and protection of its citizens.

Spirit of Oliver

"Spirit of Oliver Awards"

2005 - Dot Cranston
Women's Institute
2006 - Ernie Dumais
Food Bank
Natalia Crawford
2007 - Linda Schaffrick
Old Stockers Hockey Club
Ruby Bahniwal (Youth)
John Oliver Committee
2008 - Mary & Dan Roberts
Youth Cares
Chloe Brogan & Navjot Gill
2009 - John & Lynn Bremmer
Oliver Youth Ambassador Committee
Kelsey Beckett
2010 - Doris Gaines
Oliver Mudslide Relief Fundraising Committee
Abhi Sharma
2011 - Sally Franks
Communities in Bloom
Youth Ambassadors
2012 - Trudy Demorest
Oliver Lioness Club
Gurky Buttar
2013 - Brita Park
South Okanagan Health Care Auxiliary
Gagan Ganger
2014 - Yvonne Moore
Oliver Food Bank
Kenzie Harrington
2015 - Lori Martine
Royal Canadian Legion
Kanwarpreet Dhaliwal

Volunteers

In addition to the staff of the Town of Oliver, Oliver Parks & Recreation Society, and the Oliver & District Heritage Society, council advisory committee members, society board members and community volunteers are also part of the Oliver People Team. What motivates these team members is the desire to give back to the community and work towards community goals.

The Annual Spirit of Oliver Volunteer Recognition program highlights the benefits of volunteer contribution to the Town of Oliver

2016 Spirit of Oliver Award winners were: Larry Larson, WOW - Women of Oliver for Women, Ryan Encina and Sue Morhun.

2017 Adult Award Winner Greg Norton



2017 Group Award Winners - Highway to Healing



2017 Community Builder Award Winners Amanda Workman and Randee Ede



2017 Youth Award Winner Simi Gill



Photo Credits - Leza Macdonald (edited)

Strategic Priorities

Town of Oliver's 2016-2018 Strategic Plan set long term goals and objectives for the community. This plan is one of the Town's guiding documents and outlines Council's focus for the term. Council's goals reflect the needs and wishes of its residents.

Reporting the accomplishments of the Town are reported quarterly to Council and annually in its Annual Report.

KEY GOALS

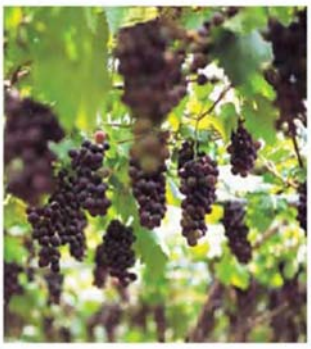
Community Enhancement

Asset Management

Policing

Municipal Governance and Improvement







Strategic Plan 2016-2018

Key Goals	Priorities
Community Enhancement	• Enhance Oliver's Assets • Re-establish Oliver's Downtown Core as the Social, Cultural and Civic Heart of the Community • Revitalize Station Street
Asset Management	• Service disruption and risk to public health and property is minimized. Capital financial plans and reserves are in place to adequately fund major maintenance and planned lifecycle replacement costs. • Optimized Infrastructure and Facility Life
Policing	• Create a Safe Community for Residents and Businesses • Reduce the Impact of Police Service Costs on Residents when emerging to 5,000 Population
Municipal Governance and Performance	• Customer Service Excellence • Efficient and Effective Organization • Enhanced Community Communication and Engagement



COMMUNITY ENHANCEMENT

OBJECTIVES:

- **Enhance Oliver's Assets**

  By 2018 the Town will have adopted a Parks and Trails Master Plan to set direction and priorities for community parks and trails in Oliver over the next 10 to 20 years.

  Council will have adopted a business case to determine the location best suited for the Town office to effectively serve the public in 2018.

- **Re-establish Oliver's Downtown Core as the Social, Cultural and Civic Heart of the Community**

  The Town wants to encourage revitalization to have a vibrant downtown core, Council will engage with the business community to encourage façade improvements in the Downtown Core.

  The Town will advocate and continue to provide revitalization incentives for the development of a hotel in Oliver.

  The Town will work with the Chamber of Commerce and the business community to reduce vacancies in the Downtown Core.

  The Town will engage the Community to determine the best use of Town owned lands in the Downtown Core.

  The Town will work with the arts and cultural community to continue to cultivate the Town's artistic character by supporting artwork and performances in public places.

- **Revitalize Station Street**

  To allow Station Street to flourish and be linked through to Main Street, the Town will adopt a bylaw to close vehicle access to the highway from the North entrance of Station Street.

  The Town will begin to engage the Community and build upon the Wine Village Core Area Concept Plan to develop and design Station Street.

  In 2018 the Town will complete a Centennial Park Business Case to determine the best use associated with the property.

  The Town will identify two high-profile Station Street projects for advancement in 2018.

	Measurements & Accomplishments				
Priorities	2016	2017	2018	2019	%
Develop and Parks and Trails Master Plan			√		25%
Undertake a Town Hall Location Business Case			√		0%
Reduce Vacancies in the Downtown Core	Ongoing				55%
Enhance Town-Owned Lands in the Downtown Core	Ongoing				55%
Promote Hotel Development	Ongoing				100%
Encourage Façade Improvements	Ongoing				5%
Promote Cultural Vitality	Ongoing				5%
Revitalize Station Street	Ongoing				40%
Develop Centennial Park Business Case			√		100%

ASSET MANAGEMENT- Objectives

- **Service Disruption and Risk to Public Health and Property is minimized. Capital Financial Plans and Reserves are in Place to Adequately Fund Major Maintenance and Planned Lifecycle Replacement Costs**

  The Town will adopt an Asset Management Policy that will provide guiding principles for sustainable service delivery across the organization.

  By 2018 the Town will have developed a corporate asset management plan to establish an affordable, balanced and well maintained suite of infrastructure that supports the economic health of the community.

  The Town will seek alternative energy sources to decrease the possibility of service disruption and reduce energy costs by 10% in 2018.

- **Optimized Infrastructure and Facility Life**

  The Town will develop a strategy for undertaking improvements to optimize the life of the Irrigation Canal system.

  In 2017 the Town will undertake a study to determine traffic calming measures to enhance the road infrastructure for vehicle, pedestrian and bicycle travel.

  In 2017 the Town will develop a sidewalk implementation strategy to enhance the walkable pedestrian infrastructure, making the Town more pedestrian friendly and encourage its residents to be more physically active and healthy.

	Measurements & Accomplishments				
Priorities	2016	2017	2018	2019	%
Develop Asset Management Policy	Ongoing				25%
Develop Asset Management Plans			√		50%
Seek Alternative Energy Sources			√		45%
Develop Irrigation Canal Improvement Strategy		√			100%
Study Traffic Calming Measures			√		40%
Develop Implementation Sidewalk Strategy		√			85%
Gallagher Lake Siphon Repair				√	45%
Fairview Irrigation Pumphouse Improvements		√			100%
Sewer Condition Assessment		√			100%
Budgeting for Next Fiscal Year					100%
Fairview Road / Spartan Street Sidewalk Project	√				100%
Streetlight LED Upgrades		√			100%
CPR Station Sprinkler System		√			67%
Town Hall Roof Replacement		√			100%
Electric Charging Station	√				100%
Airport Taxiway Expansion					100%
Grave Marker Base Improvements	√				100%
Sawmill Road / Station Street Road Design and Sewer Realign-ment		√			22%
New Intersection Alignment at McKinney and Black Sage Road			√		20%
7D Drainage Right of Way	√				40%
Park Lighting Options		√			100%
Vehicle Bridge Inspection	√				95%
VFD Upgrades on Blowers		√			55%

POLICING

OBJECTIVES:

- **Create a Safe Community for Residents and Businesses**

  With Oliver service partner in policing, the RCMP, the Town will develop a crime enforcement strategy to create a safe community for residents and businesses.

- **Reduce the Impact of Police Service Costs on Residents when Emerging to 5,000 Population**

  By 2018 the Town will have developed a Tax Strategy for when the Town of Oliver reaches the 5000 + 1 population and Oliver will be responsible for 70% of the policing costs.

	Measurements & Accomplishments				
Priorities	2016	2017	2018	2019	%
Develop a Crime Enforcement Strategy		√			80%
Develop Funding Strategy For RCMP Costs			√		40%





MUNICIPAL GOVERNANCE AND PERFORMANCE

OBJECTIVES:

- **Customer Service Excellence**

  In 2017 the Town will have completed an Official Community Plan review and update to ensure the Official Community Plan continues to reflect the long-range planning objectives for the municipality.

  The Town will complete a review of the Council Procedure Bylaw in 2017 to confirm it meets the principles of informed decision making through effective public participation and efficiently conducting the business transactions of Council.

- **Efficient and Effective Organization**

  The Town will adopt a Service Review Policy that will provide guiding principles for reviewing municipal services and programs to ensure they are operating at maximum efficiency and are as cost effective as possible.

  The Town will undertake a business case for moving to paperless Council agendas by 2018.

- **Enhanced Community Communication and Engagement**

  The Town will develop a Communication Strategy that will enable effective engagement between Councillors, staff, press and the public; demonstrate the success of our work; and ensure the public understands what we do through positive messaging.

  The Town will build upon the Spirit of Oliver Recognition Program to celebrate on an annual basis the extraordinary community leaders and residents who volunteer their time for the betterment of the community.

  The Town will engage with the provincial government and neighbouring governments to promote and enhance the economic outlook of the South Okanagan.

	Measurements & Accomplishments				
Priorities	2016	2017	2018	2019	%
Official Community Plan Review and Update		√			100%
Council Procedure Bylaw	√				100%
Service Review Policy	√				100%
Council Reporting Process	√				100%
Operational Efficiencies—Development Services			√		15%
Facilitate 2017 Strategic Plan / Provide Quarterly Reports to Council			√		100%
Privacy Impact Assessments	Ongoing				50%
Food Security Plan			√		85%
Vehicle Use/ GPS Fleet Policy	√				100%
Technology Service Enhancements	Ongoing				75%
Building Regulation Bylaw Update		√			25%
Various Bylaw Reviews and Updates		√			50%
Corporate Services Budget Preparation	√				100%
2018 Municipal Election			√		5%
Financial Software Update	Ongoing				100%
Financial On-line Services			√		33%
External Audit Services	√				100%
Review Existing Financial Policies		√			75%

MUNICIPAL GOVERNANCE AND PERFORMANCE, Continued

	Measurements & Accomplishments				
Priorities	2016	2017	2018	2019	%
Reserve Fund Policy			√		50%
Annual Budgeting Process		√			100%
Review Telephone System	√				100%
Mobile Phone Agreement	√				100%
Water Utility Billing Structure	√				100%
Transfer of Tax Sale Property to the Town	√				100%
Develop Communication Strategy	√				43%
Recognition Program		√			100%
Enhanced Inter-Governmental Engagement	Ongoing				15%
Communication Tools	√				100%



CAO's Message



Cathy Cowan

On behalf of the administration of the Town of Oliver, I am pleased to present the 2017 Annual Report. The detailed figures in this document represent a summary of our 2017 financial activities and a clear statement of the Town's financial position as 2017 closed. Other sections of the Annual Report are less about the numbers and more about our people. The efforts of Mayor and Council, working groups, community volunteers and a range of partners added up to make 2017 a year in which we moved key goals forward.

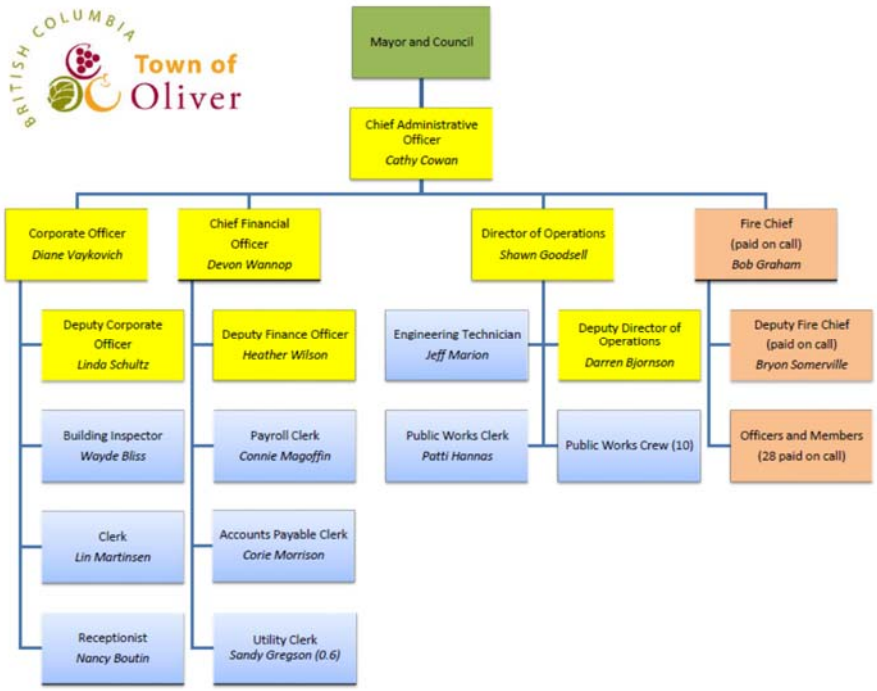
Our work was driven primarily by Council's four priorities: Community Enhancement, Asset Management, Policing, and Municipal Governance and Performance. As with all of our activities, the Strategic Plan is the foundation for all that we do.

While Council sets policy, Town staff work diligently to successfully implement the policies, programs and direction from Mayor and Council. Our Town employees take great pride in the work they do for the community. They are hardworking, dedicated and give their best to the Town and its residents. It is a true privilege to work with them every day and see how their contributions and accomplishments create such a wonderful, vital place to live and work.

From the obvious things we do such as continuously improving our parks and trails, or roads and transportation networks, to things some may take for granted such as access to clean water, fire protection, public safety initiatives and the ongoing maintenance of infrastructure, citizens can rely on Council and Town of Oliver employees to first and foremost, look after the best interests of our community and citizens.

Working with the senior management team and all Town staff, I am committed to making the Town of Oliver the best it can be. We look forward to continued success in 2018 as Council moves into their last year of their term.

Organizational Chart



Civic officials as of December 31, 2017

Chief Administrative Officer	Cathy Cowan
Chief Financial Officer	Devon Wannop
Deputy Finance Officer	Heather Wilson
Director of Operations	Shawn Goodsell
Deputy Director of Operations	Darren Bjornson
Corporate Officer	Diane Vaykovich
Deputy Corporate Officer	Linda Schultz
Fire Chief	Bob Graham
Deputy Fire Chief	Bryon Somerville

Community Partners

Council works with the Area C Director, Directors of the Regional District of Okanagan Similkameen, Osoyoos Indian Band Council members, School District 53 Trustees and RCMP representatives to seek solutions to community opportunities and issues. These partnerships leverage the collective knowledge of these community leaders.









Departments

Corporate Services - Development Services

The Corporate Services Department comprises five full-time employees, and a relief pool comprising two individuals. The Department provides customer service excellence in responding to all front counter, telephone, mail and email queries, receiving and tracking of complaints, processing tax payments and general cash receipting.

Legislative Services

The Department supported 70 meetings of Town of Oliver Council as well as meetings of Council Committees, Airport Advisory, and Cemetery.

Legislative Services Department staff oversaw a by-election for appointment of one Councillor due to the retirement of Jack Bennest. A total of eight candidates put their names forward with residents voting in favour of David Mattes. Staff oversaw one advanced voting opportunity on November 22 with general voting, and special voting opportunities, held on December 2nd.

With partial funding through Canada Summer Student program, the Department hired a Records Management student to undertake a thorough archival of corporate and financial records. The student was also able to build a records management matrix that will enable the organization to move towards incorporating its electronic records management system.

Council embraced the transition to paperless agenda packages in 2016. Utilizing existing software, iPads were purchased for Council and Senior Management to receive agenda packages using the AgendaNotes app.

Oliver celebrated Canada 150th Birthday with the creation of a mural mosaic by painting individual tiles that symbolized our community. Each community's mural stands alone and virtually connects to other community murals from coast to coast to coast. The mural was installed on the outside of the Archive Building after the official unveiling July 1st.

Planning – Subdivision

Planning Services are provided through a contract with the Regional District of Okanagan-Similkameen.

Development Services implemented the new Official Community Plan adopted by Council in March 2017. The OCP provides guidance and policies on a broad range of topics including land-use, transportation, housing, parks and infrastructure. The development of a new OCP has resulted in a review and amendments to the Town's Zoning Bylaw, Land Use Procedures Bylaw, Fees & Charges Bylaw and Delegation of Council Authority Bylaw.

LEGISLATIVE SERVICES

- Administration of Council meetings, minutes, public hearings and bylaw preparation
- Administration of statutory functions
- Freedom of Information Requests
- Election Administration
- Risk Management
- Claims Management
- Records Management

RISK MANAGEMENT

CLAIMS MANAGEMENT

Total Visitors to Town Hall In 2017	**7,809**



Corporate Services - Development Services, continued

PLANNING - SUBDIVISION

- Development application administration
- Municipal land use planning
- Zoning Bylaw administration
- Official Community Plan
- Subdivision approval

PERMITS

- Building permit application administration and inspection
- Business License / Liquor License application administration and inspection

BYLAW ENFORCEMENT

- Bylaw complaints
- Investigation and monitoring of complaints/infractions
- Municipal Ticket Information (MTI) and Bylaw Notices
- Administration of ticket prosecution/ adjudication
- Contract property clean-ups

Planning Statistics	2017	2016
Development Applications	15	22
Subdivision Plans	5	4

Permits - Business Licensing

As part of Council's Strategic Plan, staff reviewed and brought forward a new business license bylaw for Council's adoption. Fees increased for general business licensing from $75 to $100 with another major change being payments due March 31st from January 31st.

Business Licensing	2017	2016
Business Licenses	441 (360 active)	423(318 active)
Inter-Community Business Licenses	84 (71 active)	75 (50 active)

Bylaw Enforcement

The policy set to manage bylaw enforcement is by a complaint based approach with the practice to educate, seek informal resolution and warnings. The Bylaw Enforcement section includes dealing with animal control, traffic, property standards, noise complaints, etc. Enforcement tools such as issuance of bylaw offence notices or tickets, will apply to enforce bylaws fairly and reasonably.

Increased complaints with regard with untidy/unsightly premises, in particular weeds and puncturvine concerns impacted the department. Staff undertook a review of processes to streamline the complaint process and will be implemented in 2017.

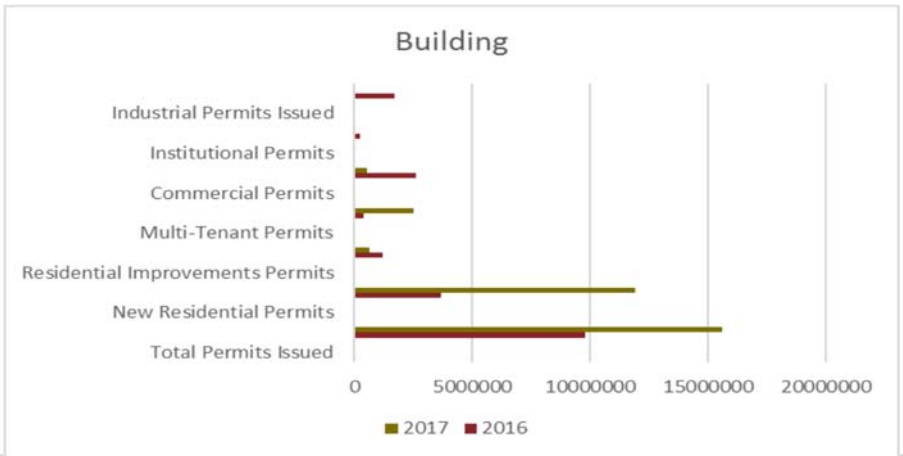
Bylaw Complaints	2017	2016
Animal Control	26	33
Miscellaneous	23	34
Noise	3	11
Traffic	23	18
Unsightly Premises	63	70
Zoning	7	18
Complaints Total	**145**	**184**

Corporate Services - Development Services, continued

Permits - Building Inspection

The Building Official is responsible for the review of building permits and the inspection process. The Building Official processed a record number of permits in 2017 – 101 - with a total construction value of $15,606,319.00 million, compared to 67 in 2016 with a value of $9,798,500 million.

	2017	2016
Total Permits Issued	101	67
Total Value	$15,606,319.00	$9,798,500
New Residential Permits	45	11
Residential Value	$11,902,700.00	$3,668,000
Residential Improvements Permits	33	34
Residential Improvement Value	$641,000.00	$1,178,000
Multi-Tenant Permits	6	2
Multi-Tenant Value	$2,514,419.00	$400,000
Commercial Permits	16	15
Commercial Permit Value	$546,000.00	$2,623,000
Institutional Permits	1	3
Institutional Value	$2,200.00	$213,500
Industrial Permits Issued	0	3
Industrial Value	0	$1,716,000











Financial Services

Highlights of 2017

- Continue to implement changes to the electronic web based property tax application
- Continued towards water billing fairness by instituting an Area C water parcel tax while at the same time reducing the per acre agricultural rate so the net financial effect to those properties was nil
- Implemented the permissive tax exemption policy setting out the parameters organizations are required to meet in order to be eligible for the exemption
- Continued to educate residents on the benefits of moving towards receiving utility invoices and property tax notices electronically
- Maintained the Class 6 Business multiple to equal the Provincial multiple established by BC Regulations 426/2003 and 439/2003 for the business class, which in 2017 was set at 2.45:1
- Continued to meet the ongoing objective to provide municipal services to the average Oliver single family home with tax and utility rates that are amongst the lowest of all Okanagan municipalities

Department Functions

The Finance department's responsibility and authority is derived from legislation mandated by the *Community Charter*, provincial and federal statutes as well as municipal bylaws.

Major Goals:

- To provide excellent financial services to all our customers, being the citizens of Oliver, Council, Town staff, external agencies and the Ministry of Municipal Affairs and Housing.
- To provide sound, timely financial advice to Council and management staff to assist them in making the best decisions on behalf of the citizens of Oliver
- To provide assistance and vision in the development of short and long term financial plans for the provision of services to existing and new citizens
- To safeguard and administer the assets of the Town

Specific functions include:

- Preparing and monitoring the Five Year Financial Plan and the Annual Financial Statements
- Preparing and interpreting interim financial statements
- Levying and collecting municipal taxes and utility fees
- Processing accounts payable and receivable
- Developing and maintaining financial systems
- Borrowing and investing surplus and reserve funds

Chief Financial Officer's Report

I am pleased to present the Annual Report for the fiscal year ending December 31, 2017. The purpose of this report is to publish the consolidated financial statements and Auditors' Report for the Town of Oliver, pursuant to Sections 98 and 167 of the *Community Charter.* The preparation and presentation of the financial statements and related information in the 2017 Annual Report is the responsibility of the Finance Department of the Town. These statements have been prepared in accordance with generally accepted accounting principles and the recommendations of the Public Sector Accounting Board of the Canadian Institute of Chartered Professional Accountants and the Provincial Ministry of Municipal Affairs and Housing. The Town maintains a system of internal accounting controls designed to safeguard the assets of the corporation and provide reliable financial information.

Operating Results

The Consolidated Financial Statements presented include the 2017 results from the Town's General Fund, Utility Funds, Reserve and Trust Funds. From a financial perspective, the 2017 results are positive with an overall surplus achieved of $1,035,240 (2016 surplus - $1,322,263). Revenues decreased approximately $225,000 when compared to 2016. The main reasons for this is:

- In 2016, the Town recognized revenue from Gas Tax funding due to the large number of eligible projects in 2016. The Gas Tax funding had been deferred for a number of years which resulted in a significant amount being recognized in 2016. In 2017, the Town recognized only the 2017 portion of the Gas Tax funding, which is the main reason for the $817,500 ($1,762,220 in 2016 and $944,577 in 2017) decrease in government transfers when compared 2017 to 2016.
    - This large decrease in government transfers were offset by increases in User fees, Property taxation, Gain on disposal of tangible capital assets and Investment income.

Expenses increased approximately $62,000 when compared to 2016. This increase consists of numerous minor variances within all of the Town's segments; however, the two largest increases were attributed to Salaries and benefits, as well as, Professional and contract services. With increases of $169,466 and $68,550 respectively.



Devon Wannop, CPA, CA

The audit firm of KPMG LLP was appointed by Council and was responsible for expressing an opinion as to whether the consolidated financial statements, prepared by management, fairly presented the financial position of the Town of Oliver and the results of its 2017 operations. The 2017 financial statements were audited by KPMG LLP who expressed an unqualified opinion in their independent auditors' report dated April 23, 2018. The financial statements were also presented to and approved by Council on April 23, 2018.

Chief Financial Officer's Report, continued

FINANCIAL ADMINISTRATION

PROPERTY TAXES

UTILITIES

PROPERTY TAXES

BUDGETING

FINANCIAL STATEMENTS

General Fund

The Town's General Fund is the primary fund for most municipal services including Fire, Planning, Transportation, Public Works and Solid Waste. The General Fund ended the year with a surplus of $621,398 (2016 - $1,236,253 surplus) primarily as a result of the decrease in transfers from other governments revenues of $817,500 when compared to 2016.
General Fund revenues for the year totaled $3.98 million with operating costs of $3.36 million and capital expenditures of $0.32 million. The major projects for the year included: the Gallagher Siphon Replace/Repair ($202,879), the Fairview Revolving Screen and Brushes ($190,750) and the Downtown Street Light Pole Change Outs ($45,833).

Utilities

The Town operates two major utilities which are funded by user fees and parcel taxes.

The Sewer Utility includes 49 kilometers of pipe for the collections and transmission of sewage to the Town's treatment plant and holding ponds, as well as 6 kilometers of drainage pipe to provide environmental and flood protection throughout the Town. During 2017, the utility collected and conveyed sewage from approximately 2,518 household and commercial customers with average daily flows of approximately 1,888 cubic meters per day.

Sewer Utility revenues for the year totaled $1.02 million which covered operating costs of $1.09 million generating a deficit of approximately $73,000. Net capital additions of $4,572 were incurred due to upgrades of the Town's sewer collection infrastructure.

The water utility included 148 kilometers of pipe to deliver both potable and agricultural water to customers both inside and outside the Town's municipal boundaries. During 2017, the utility provided water to approximately 2,951 households, commercial and agricultural customers with average daily flows of approximately 4,864 cubic meters per day.

Water Utility revenues for the year totaled $3.03 million which covered operating costs of $2.54 million which generated a surplus of approximately $486,500. Net capital additions of $437,352 were also incurred, which were for upgrades to the domestic water infrastructure.

Chief Financial Officer's Report, continued

Reserves

The Town holds a number of statutory reserve funds including the Land Sale Reserve, Downtown Parking Fund and Development Cost Charges. During 2017, these statutory reserve balances increased from $4.52 million to $4.86 million primarily due to the increase in the Land Sale Reserve. These funds are used to support the Town's future capital cost outlays and will be used to support infrastructure replacement projects necessitated by future development and the anticipated population growth in the community.

The Town also holds numerous non-statutory, or Operating Reserves including the Road Capital Reserve, Snow Removal Reserve, Equipment Reserve and Fire Department Reserves. These reserves are apportioned from general, water and sewer accumulated surpluses based on specific budget to actual results in the year. During 2017, these non-statutory reserve balances increased from $2.89 million to $3.93 million, primarily to fund road infrastructure projects.

Debt

Outstanding long-term debt at the end of 2017 is $4.22 million or approximately $857 per capita which is a slight decrease from 2016, as a result of repayments and the actuarial adjustment. The Town continues to use long and short-term borrowing from the MFA at favorable rates to advance water infrastructure projects.

It is a credit to Council and staff in all Town Departments for working diligently on varied projects throughout the year to provide quality services and a positive bottom line. In particular, I would like to acknowledge the staff in the Finance Department for their commitment to innovation, continuous improvement and service to the community.

Respectfully submitted,

Devon Wannop, CPA, CA

Chief Financial Officer

"It is a credit to Council and staff in all Town Departments for working diligently on varied projects throughout the year to provide quality services and a positive bottom line. In particular, I would like to acknowledge the staff in the Finance Department for their commitment to innovation, continuous improvement and service to the community."

Oliver Fire-Rescue



Bob Graham, Fire Chief

Photo Credit - Paul Eby



Bryon Somerville,

Deputy Fire Chief

Photo Credit - Paul Eby

Department Function

Oliver Fire-Rescue is a volunteer fire department with a fire chief, deputy fire chief, and four captains. The fire department consists of 33"A" list members, who are active members, and 10 "B" list and life time members who are former members who have retired but may be called upon to assist on extended calls. The fire hall is located at 369 Similkameen Avenue and provides protection to the Town of Oliver, Rural Fire Protection District and the Osoyoos Indian Band.

The fire department has an extensive training facility on town land at the Oliver Airport where the members skills are continually upgraded.

The Oliver Fire Rescue responds to a variety of calls including structure fires, wildland fires, vehicle fires, rescues from vehicle accidents, swift water and ice rescues.

The province of BC has developed a standard of training for firefighters called the Playbook. This document lays out the requirements to meet the three levels of service. The levels are exterior, interior, and full service. The full service would be a fulltime paid department, interior means the firefighters are trained to go into a burning building to fight the fire, exterior means the firefighters fight the fire only from the outside. The Oliver Fire Department has chosen to go with the interior designation and has been training hard to meet all the requirements for this designation. At the end of 2017 all of our firefighters have exceeded the exterior level of training and over one half have already reached the interior level with the remaining firefighters training to meet that level early in 2018. As part of the long term training plan we will have 10 certified fire service instructors by March 2018 and 12 firefighters trained as certified level 1 officers before the end of 2018. This training and certification will allow us to do all of our training "in house" instead of having to send our firefighters away for weekends of training at outside facilities which will result in a considerable savings. As well as training in firefighting we are also training in; swiftwater rescue, confined space rescue, advanced vehicle rescue, over embankment rescues and first aid. The Oliver Fire Department is proud of the level of service we can give to the residence of Oliver and the surrounding area.

Oliver Fire-Rescue, continued

Fire Rescue Incidents

	2017	2016
January	14	10
February	18	12
March	11	10
April	11	14
May	12	11
June	17	16
July	18	15
August	22	11
September	23	12
October	13	20
November	15	16
December	15	18















Operations







DEPARTMENT FUNCTIONS

The Operational Services Department, better known as Public Works, provides technical expertise for municipal infrastructure projects; maintains, operates and upgrades the municipal water, sewer utility, roads and other municipal infrastructure. Specifically, the Water Utility delivers domestic and irrigation water both inside the Municipality and a substantial portion of Rural Area "C" north and south of Oliver. The Sewer Utility provides wastewater collection and treatment services to a significant portion of the municipality with 100% of wastewater reclaimed for beneficial reuse in; some parks, Public Works Yard, Cemetery, Fairview Golf Course, hay crop (airport) and vineyards. In addition, Public Works maintains a network of roads, sidewalks and trails, the cemetery, several municipal buildings/properties, and some municipal parks. The Public Works Department also provides miscellaneous services to the Oliver Parks and Recreation Society, contractors and businesses.

In addition to the above functions, Public Works coordinates and assists in the delivery of capital projects, many of which are designed by engineering consultants hired by the Town. The department also helps oversee subdivision development and servicing, working with applications that come to the Town and providing our technical insight to Town staff, developers and consultants.

Operations, continued

Public Works provides the following services through three of the Town budgets:

General Budget Funding

- Road and sidewalk maintenance
- Storm collection maintenance
- Park related functions
- Cemetery services and maintenance
- Buildings/properties maintenance
- Snow removal
- Weed control
- Street sweeping, line painting & dust control
- Decorative and non-decorative lighting and banners
- Mapping and drawing updates
- Assist in asset management of infrastructure
- Equipment and vehicles
- Subdivision servicing reviews
- Oversee major capital and operational projects
- General clean-up and many other functions that give our Town an appealing look when viewed by others

Water Budget Funding

- Delivery of both domestic water and irrigation water
- Irrigation canal maintenance
- Utility locates
- Maintenance on domestic & irrigation systems
- Water connection applications
- Water turn-on and turn-offs
- Oversee major capital and operational projects
- On-call services









Operations, continued



Sewer Budget Funding

- Maintenance of sewer collection systems
- Waste water treatment
- Delivery reclaimed water system
- Utility locates
- Sewer connection applications
- Oversee major capital and operational projects
- On-call services

With such a small group, all employees must be able to function in most capacities of the Public Works Department to provide back–up and a helping hand to ensure this department functions properly. We also have dedicated employees who provide on-call staffing for all Public Works related functions and emergencies outside of regular working hours. Public Works Employees are continually upgrading and training in all facets of the departments related areas to insure they are current with the new activities, safety regulations and have current certifications in their fields for municipal, provincial and federal regulators.



The Public Works Department coordinated and monitored various projects and contractors that were working for the Town on the Capital and Operational projects in 2017. We started and completed the following projects in combination with our dedicated staff, consultants and hired contractors.



Public Works Highlights of 2017 - General Fund

- Asset management plan continuation
- Town hall roof replacement
- Renovations to Town condo unit
- Upgrades to some snow removal equipment
- Finished the electric charging station installation (Visitor's Centre)
- New light pole replacements started on Main Street

Operations, continued

Highlights of 2017 - General Fund, continued

- LED lighting retro-fits to some Town owned street lights
- Finished Fairview Road and Spartan Street sidewalk upgrades
- Crack sealing of 7,500 lineal meters on Town roads & at Firehall property
- Started traffic calming study
- Finished the last grave marker bases for Cemetery Sumac section
- Installation of solar bollard pathway lights at Gala park
- Park Improvements; Gala park, Kiwanis Park pathway & landscaping Town Office
- Subdivision servicing reviews
- Started planning & designing Station Street Improvements





Highlights of 2017 - Water Utility

- Tinhorn and Hester Creek debris flooding canal irrigation system
- Canal Rehabilitation Assessment
- Finished Fairview Irrigation Pumphouse Electrical improvements
- Met 'new' Provincial water licensing requirements for groundwater use
- Canal overlay (200 m) and shotcrete improvements – south of Flume #3
- Started Watermain Line looping – "Head of the Lake" project
- Started Fairview Irrigation Pumphouse revolving screen replacement





Operations, continued







Highlights of 2017-Water Utility, continued

- Safety enhancements for Town Reservoir
- New roof at Rockcliffe Irrigation Pumphouse
- Completed the Drought Management Plan
- Black Sage domestic & Rockcliffe Irrigation pump repairs
- Radio Modem upgrades at Hester & Kobau Pumphouses

Highlights of 2017-Sewer Utility

- High Lift pump rebuild
- Sewer Condition Assessment Phase 2 completed
- Two major sewer collection mainline fixes
- Annual Jet Vac Flushing of collection system
- Safety Improvements at Topping Lake Sewer Facility
- New pump replacement at McPherson Lift station
- New Reclaimed Water Hydrant installed at Old Golf Course Road
- Start an updated Liquid Waste Management Plan

General Information

The Town of Oliver, "Wine Capital of Canada", is located in the south Okanagan Valley between Mount Kobau and Mount Baldy, in British Columbia. The municipality spans over 500 hectares and is surrounded by over 35 wineries.

Our charming community including the Town of Oliver and Area C is known for its diverse selection of wines and fruits, walking trails and other recreational activities. These communities have a combined population of 8,485 [Oliver 4,928 (Statistics Canada) and Area C 3,557 (Statistics Canada)]. Oliver combines small town charm with big city amenities. The natural setting and proximity to Penticton, Vancouver and the United States completes our desirable setting.

Oliver was named after BC Premier John Oliver and has a rich agricultural history which can be explored at the Oliver Museum. Oliver was incorporated on December 31, 1945 and since then maintained its small town atmosphere with careful planning. Oliver is fortunate to have dedicated residents and staff. We are proud of our lovely town and will continue to preserve the characteristics that make it such a desirable place to live, work, and play.



LAND AREA

- 584 hectares

POPULATION

- 4928 residents

MUNICIPAL FACTS

- 25 permanent employees
- $6.6million operating budget
- $3.9 million capital budget

6150 Main Street
Box 638
Oliver, BC V0H 1T0

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TOWN OF OLIVER

Consolidated Financial Statements

For the year ended December 31, 2017

December 31, 2017
Consolidated Financial Statements
For the year ended December 31, 2017

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Financial Statements

Government Finance Officers Association

Canadian Award for Financial Reporting

Presented to

Town of Oliver

British Columbia

For its Annual Financial Report for the Year Ended

December 31, 2016

Christopher P. Morrill

Executive Director/CEO

Management's Responsibility for the Consolidated Financial Statements

Management's Responsibility for the Consolidated Financial Statements

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards and the integrity and objectivity of these statements are management's responsibility. Management is also responsible for all of the notes to the consolidated financial statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the consolidated financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

Mayor and Council are responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control. Mayor and Council reviews internal consolidated financial statements on a regular basis and meet with management and the external auditors to review the external audited consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The external auditors, KPMG LLP, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the consolidated financial statements. The external auditors have full and free access to financial management of the Town of Oliver and meet when required.

On behalf of the Town of Oliver

Cathy Cowan
Chief Administrative Officer

Devon Wannop
Chief Financial Officer

April 23, 2018

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Vernon BC
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INDEPENDENT AUDITORS' REPORT

To Mayor and Council of the Town of Oliver

We have audited the accompanying consolidated financial statements of the Town of Oliver, which comprise the consolidated statement of financial position as at December 31, 2017, the consolidated statements of financial activities, change in net financial assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

KPMG LLP is a Canadian limited liability partnership and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative ("KPMG International"), a Swiss entity. KPMG Canada provides services to KPMG LLP.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Town of Oliver as at December 31, 2017, and its consolidated results of operations, its consolidated changes in net debt and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

KPMG LLP

Chartered Professional Accountants

April 23, 2018

Vernon, Canada

Town of Oliver
Consolidated Statement of Financial Position

December 31	2017	2016
Financial assets		
Cash and cash equivalents (Note 5)	**$ 8,159,716**	$ 6,194,356
Investments	**1,989,899**	2,267,604
Accounts receivable (Note 7)	**929,882**	964,082
	11,079,497	9,426,042
Liabilities		
Accounts payable and accrued liabilities (Note 9)	**1,235,327**	1,053,364
Deferred revenue (Note 10)	**1,101,570**	1,093,352
Deferred development cost charges (Note 11)	**1,548,796**	1,446,779
Obligations under capital lease (Note 12)	**-**	4,120
Debt (Note 13)	**4,223,646**	4,641,442
	8,109,339	8,239,057
Net financial assets	**2,970,158**	1,186,985
Non-financial assets		
Prepaid expenses	**7,377**	32,665
Inventory	**40,209**	95,208
Tangible capital assets (Note 14)	**50,939,573**	51,607,219
	50,987,159	51,735,092
Accumulated surplus (Schedule 2)	**$ 53,957,317**	$ 52,922,077

Contingent liabilities (Note 21)

On behalf of the Town of Oliver

Chief Financial Officer

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements

Town of Oliver
Consolidated Statement of Operations and Accumulated Surplus

For the year ended December 31	2017 Budget	**2017 Actual**	2016 Actual
Revenue			
User fees	$ 3,237,774	**$ 3,339,848**	$ 3,174,073
Property taxation (Note 15)	2,356,175	**2,161,181**	2,072,208
Government transfers (Note 16)	2,315,958	**944,577**	1,762,220
Concessions and franchise	349,898	**372,242**	384,254
Gain on disposal of tangible capital assets	-	**437,983**	271,114
Other revenue from own sources (Note 17)	430,192	**337,346**	266,341
Sale of services	132,444	**210,252**	178,870
Investment income	50,000	**211,342**	101,353
Development cost charges	18,000	**5,555**	33,541
Contributions from developers and others	7,000	**12,082**	13,139
	8,897,441	**8,032,408**	8,257,113
Expenses (Schedule 3)			
Water services	2,745,791	**2,543,929**	2,752,479
Transportation services	1,595,971	**1,305,771**	1,296,096
General government services	1,166,050	**1,073,445**	994,988
Sewer services	1,154,443	**1,093,452**	896,922
Development services	356,938	**352,124**	381,880
Protective services	411,375	**369,432**	363,076
Environmental and public health services	272,899	**259,015**	249,409
	7,703,467	**6,997,168**	6,934,850
Annual surplus	1,193,974	**1,035,240**	1,322,263
Accumulated surplus, beginning of year	52,922,077	**52,922,077**	51,599,814
Accumulated surplus, end of year	$ 54,116,051	**$ 53,957,317**	$ 52,922,077

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements

Town of Oliver
Consolidated Statement of Changes in Net Financial Assets (Debt)

For the year ended December 31	2017 Budget	**2017 Actual**	2016 Actual
Annual surplus	$ 1,193,974	**$ 1,035,240**	$ 1,322,263
Acquisition of tangible capital assets	(3,689,500)	**(763,228)**	(1,369,936)
Amortization of tangible capital assets (Schedule 1)	1,518,899	**1,341,367**	1,300,805
Gain on disposal of tangible capital assets	-	**(437,983)**	(271,114)
Proceeds on disposal of tangible capital assets	-	**527,490**	271,114
Change in inventory and prepaid expenses	-	**80,287**	(33,256)
Increase (decrease) in net financial assets	(976,627)	**1,783,173**	1,219,876
Net assets (debt), beginning of year	1,186,985	**1,186,985**	(32,891)
Net financial assets, end of year	$ 210,358	**$ 2,970,158**	$ 1,186,985

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements

Town of Oliver
Consolidated Statement of Cash Flows
For the year ended December 31

	2017	2016
Operating transactions		
Annual surplus	**$ 1,035,240**	$ 1,322,263
Items not involving cash		
Amortization	**1,341,367**	1,300,805
Gain on disposal of tangible capital assets	**(437,983)**	(271,114)
Actuarial adjustments on debt	**(48,532)**	(41,221)
(Increase) decrease in		
Accounts receivable	**34,200**	(66,373)
Prepaid expenses	**25,288**	(17,006)
Inventory	**54,999**	(16,250)
Increase (decrease) in		
Accounts payable and accrued liabilities	**181,963**	(93,608)
Deferred revenue	**8,218**	(205,104)
Deferred development cost charges	**102,017**	202,905
	2,296,777	2,115,297
Capital transactions		
Acquisition of tangible capital assets	**(763,228)**	(1,369,936)
Proceeds on disposal of tangible capital assets	**527,490**	271,114
	(235,738)	(1,098,822)
Investment transaction		
Proceeds from (additions to) investments	**277,705**	(38,690)
Financing transactions		
Repayment of debt	**(369,264)**	(290,421)
Proceeds from issuance of debt	**-**	352,250
Repayment of obligations under capital lease	**(4,120)**	(62,291)
	(373,384)	(462)
Net change in cash and cash equivalents	**1,965,360**	977,323
Cash and cash equivalents, beginning of year	**6,194,356**	5,217,033
Cash and cash equivalents, end of year	**$ 8,159,716**	$ 6,194,356
Supplementary cash flow information		
Interest paid	**$ 208,565**	$ 215,049

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements

Notes to the consolidated financial statements are an integral part of the statements. They explain the significant accounting and reporting policies and principles underlying these statements. They also provide relevant supplementary information and explanations which cannot be conveniently expressed in the financial statements.

1. **Nature of Business**
   The Town was incorporated as a District Municipality in 1925 under the Municipal Act (now a combination of the Community Charter and the Local Government Act), a statute of the Province of British Columbia. Effective April 1, 2008, the articles of incorporation of the Municipality were changed by an Order in Council of the provincial government to reflect a change in its name to the Town of Oliver. Its principal activities include the provision of local government services to the residents of the incorporated area. These services include community planning, protective, transportation, recreational, solid waste, water, sewer and drainage services.

2. **Management Responsibility**
   The consolidated financial statements are the responsibility of and prepared by management in accordance with Canadian public sector accounting standards and prescribed by the Public Sector Accounting Board ("PSAB") of the Canadian Institute of Chartered Professional Accountants. The preparation of consolidated financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

3. **Summary of Significant Accounting Policies**
   The following is a summary of the Town's significant accounting policies:

   Basis of Presentation and Principles of Consolidation
   The Town's resources and operations are segregated into General, Water, Sewer, Statutory Reserves and Non-statutory Reserve Funds for accounting and financial reporting purposes. The financial statements include all of the accounts of these funds. All inter-fund transactions and balances have been eliminated on consolidation.

   Basis of Accounting
   The Town's consolidated financial statements are prepared using the accrual basis of accounting.

   Budget Figures
   The budget figures are from the 5-Year Financial Plan Bylaw that was adopted on April 24, 2017 (Note 23).

   Cash and Cash Equivalents
   Cash and equivalents consist of cash, bank balances, highly liquid money market investments and short-term investments with maturities of less than 90 days at acquisition.

   Portfolio Investments
   Portfolio investments are recorded at cost unless there has been a decline in the market value which is other than temporary in nature, in which case, the investments are written down to market value.

3. Summary of Significant Accounting Policies (continued)

Investments
Investments are deposited with the Municipal Finance Authority and are held in short term bonds and money market fund. All investments are recorded at cost.

Inventory
Inventory is valued at the lower of cost, determined principally on a weighted average and specific item basis, or replacement cost.

Liability for Contaminated Sites
Contaminated sites are a result of contamination being introduced into air, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all of the following criteria are met:

i. an environmental standard exists;
ii. contamination exceeds the environmental standard;
iii. the Town:
    a. is directly responsible; or
    b. accepts responsibility; and
iv. a reasonable estimate of the amount can be made. The liability includes costs directly attributable to remediation activities including post remediation operations, maintenance and monitoring.

Management has assessed its potential liabilities under the new standard including sites that are no longer in productive use and sites which the Town accepts responsibility. No such sites have been identified, therefore no liability has been recognized.

Deferred Revenue
Funds received for specific purposes which are externally restricted by legislation, regulation or agreement and are not available for general municipal purposes are accounted for as deferred revenue on the consolidated statement of financial position. The revenue is recognized in the consolidated statement of operations in the year in which it is used for the specified purpose.

Trust Funds
Trust funds, held in trust by the Town and their related operations, are not included in these consolidated financial statements. The financial activity and position of the trust funds are reported separately.

Capital Leases
Capital lease obligations are recorded at the present value of minimum lease payments excluding executor costs. The discount rate used to determine the present value of the lease payments is the lower of the Town's rate for incremental borrowing or the interest rate implicit in the lease. Note 12 provides a schedule of repayments and the amount of interest on leases.

3. Summary of Significant Accounting Policies (continued)

Tangible Capital Assets
Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over their estimated useful lives according to an estimated useful life as follows:

General Capital Fund	**Estimated Useful Life**
Land	Indefinite
Buildings	20 to 100 years
Equipment	5 to 50 years
Vehicles	10 to 20 years
Roads	40 years
Water System Capital Fund	
Water infrastructure	20 to 80 years
Sewer System Capital Fund	
Sewer infrastructure	20 to 80 years
Storm system	30 to 80 years

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and are also recorded as revenue.

The Town has numerous works of art located throughout the Town which are not reflected in these consolidated financial statements.

Work in Progress
Work in progress represents capital projects under construction but not yet completed and are valued at cost. Amortization commences once the individual projects are completed.

Debt
Outstanding debt is reported net of applicable sinking fund balances.

Debt Charges
Interest on debt is charged to current operations. Interest charges are accrued for the period from the date of the latest interest payment to the end of the year.

Reserve Funds
Non-statutory reserves represent an appropriation of surplus for specific purposes. Statutory reserves are restricted by the Community Charter and the associated municipal bylaws that established the reserves (Schedule 2).

3. Summary of Significant Accounting Policies (continued)

Revenue Recognition
Taxation revenues are recorded on the accrual basis and recognized when earned. Sale of services and user fee revenues are recognized when the service or product is provided by the Town. Concession and franchise and other revenue are recorded as it is earned and measurable. Transfers from other governments are recognized as revenue in the period that the transfer is authorized, eligibility criteria, if any, have been met by the Town, and a reasonable estimate of the amount to be received can be made unless the transfer agreements contain stipulations that create a liability in which case the revenue is recognized over the period that the liability is extinguished. Contributions from developers and others are recognized as revenue during the period in which the related costs are incurred. Investment income is recorded on the accrual basis and recognized when earned. Amounts that have been received in advance of services being rendered are recorded as deferred revenue until the Town discharges the obligation that led to the collection of funds.

Expenses
Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the creation of a legal obligation to pay.

Use of Estimates
The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Significant areas requiring the use of management estimates relate to the determination of provision for contingencies and tangible capital assets estimated useful life and related amortization expense. Actual results could differ from management's best estimates as additional information becomes available. Adjustments, if any, will be reflected in the financial statements in the period that the change in estimate is made, as well as the period of settlement if the amount is different.

4. Future Accounting Changes

PS 2200 - Related Party Transactions
This new section defines a related party and establishes disclosures required for related party transactions. Disclosure of information about related party transactions and the relationship underlying them is required when they have occurred at a value different from that which would have been arrived at if the parties unrelated. This section applies to fiscal years beginning on or after April 1, 2017, with early adoption permitted.

PS 2601 - Foreign Currency Translation
This section revises and replaces the existing Section PS 2600 *Foreign currency translation*. This section applies to fiscal years beginning on or after April 1, 2019, with early adoption permitted.

PS 3041 - Portfolio Investments
This section revises and replaces the existing Section PS 3040 *Portfolio investments*. This section applies to fiscal years beginning on or after April 1, 2019, with early adoption permitted.

PS 3210 - Assets
This section provides guidance for applying the definition of an asset set out in Section PS 1000 *Financial statement concepts* and establishes general disclosure standards for assets. This section applies to fiscal years beginning on or after April 1, 2017, with early adoption permitted.

PS 3320 - Contingent Assets
This section defines and establishes disclosure standards for contingent assets. Contingent assets are possible assets arising from existing conditions or situations involving uncertainty. That uncertainty will ultimately be resolved when one or more future events, not wholly within the public sector entity's control, occur or fail to occur and that resolution will confirm the existence or non-existence of an asset. Disclosure of information about contingent assets is required when the occurrence of the confirming future event is likely. This section applies to fiscal years beginning on or after April 1, 2017, with early adoption permitted.

PS 3380 - Contractual Rights
This section defines a contractual right and establishes disclosures required for contractual rights. Contractual rights are rights to economic resources arising from contracts or agreements that will result in both an asset and revenue in the future. Disclosure of information about contractual rights is required, including a description about their nature and extent and timing. This section applies to fiscal years beginning on or after April 1, 2017, with early adoption permitted.

PS 3420 - Inter-entity Transactions
This section establishes how to account for and report transactions between public sector entities that comprise a government's reporting entity from both a provider and recipient perspective. This section applies to fiscal years beginning on or after April 1, 2017, with early adoption permitted.

PS 3450 - Financial Instruments
This section establishes standards for recognizing and measuring financial assets, financial liabilities and non-financial derivatives. This section applies to fiscal years beginning on or after April 1, 2019, with early adoption permitted.

The Town does not intend on early adopting any of the above future accounting changes.

5. Cash and Cash Equivalents

Cash and cash equivalents are recorded at cost. Cash and cash equivalents are comprised of the following:

	2017	2016
Cash	**$ 1,659,716**	$ 2,668,706
Guaranteed Investment Certificates	**6,500,000**	3,525,650
	$ 8,159,716	$ 6,194,356

6. Operating Line of Credit

The Town has an operating line of credit with Valley First Credit Union for an authorized amount of $100,000, bearing interest at the bank's prime rate. At December 31, 2017, the balance outstanding on the operating line of credit was $nil (2016 - $nil).

7. Accounts Receivable

Accounts receivable are recorded net of allowances and are comprised of the following:

	2017	2016
Utilities	**$ 406,932**	$ 410,760
Trade receivables	**286,807**	320,591
Property tax	**186,991**	195,186
Due from other governments	**49,152**	37,545
	$ 929,882	$ 964,082

8. Municipal Finance Authority Debt Reserve

The Town issues its debt instruments through the Municipal Finance Authority. As a condition of these borrowings, a portion of the debenture proceeds are withheld as cash deposits by the Municipal Finance Authority as a debt reserve fund.

The Town also executes demand notes in connection with each debenture whereby the Town may be required to loan certain amounts to the Municipal Finance Authority. These demand notes are contingent in nature and are not reflected in the accounts.

The details of the cash deposits and demand notes at year end are as follows:

	Demand Notes	Cash Deposits	**2017**	2016
General Fund	$ 7,847	$ 3,146	**$ 10,993**	$ 10,975
Water Fund	331,953	80,231	**412,184**	411,745
	$ 339,800	$ 83,377	**$ 423,177**	$ 422,720

9. Accounts Payable and Accrued Liabilities

Accounts payable are and accrued liabilities are comprised of the following:

	2017	2016
Trade payables	**$ 536,190**	$ 617,115
Security deposits	**490,618**	210,968
Wages and benefits	**155,355**	123,343
Project holdbacks	**19,206**	65,240
Accrued interest	**33,958**	36,698
	$ 1,235,327	$ 1,053,364

10. Deferred Revenue

The Town records deferred revenue for the funds received in advance of services not yet rendered and is recognized into revenue during the period in which the services are provided. Due to the restrictive nature of these funds, they are shown as liabilities.

	Balance, beginning of year	Received or receivable	Revenue earned	**Balance, end of year**
Federal gas taxes	$ -	$ 258,827	$ (258,827)	**$ -**
Government grants	525,000	150,132	(91,288)	**583,844**
Prepaid airport leases	261,536	5,775	(9,565)	**257,746**
Prepaid taxes	267,778	259,980	(267,778)	**259,980**
Prepaid business licenses	39,038	-	(39,038)	-
	$ 1,093,352	$ 674,714	$ (666,496)	**$ 1,101,570**

The cost of the land held for leasing purposes related to the above prepaid airport leases is $88,208 (2016 - $88,208).

11. Deferred Development Cost Charges ("DCC")

Pursuant to the provisions of the Local Government Act, DCC's are held in separate reserve funds for the purpose for which the charges have been imposed. When the related costs are incurred, the DCC's are recognized as revenue. Due to the restrictive nature of these funds, they are shown as liabilities.

	2017	2016
Balance, beginning of year	**$ 1,446,779**	$ 1,243,874
Contributions from developers	**84,830**	225,242
Interest on investments	**22,742**	11,204
Bylaw expenses	**(5,555)**	(33,541)
	$ 1,548,796	$ 1,446,779

The balance of deferred development cost charges can be itemized as follows:

Park DCC	**$ 760,718**	$ 721,479
Road DCC	**695,511**	650,809
Water system DCC	**86,339**	74,491
Sewer DCC	**6,228**	-
	$ 1,548,796	$ 1,446,779

12. Obligations under Capital Lease

The Town of Oliver had entered into two lease agreements for specific equipment.

	2017	2016
Fire truck lease with monthly payments of $2,136, including interest at a rate of 2.00%, matured during the year.	-	4,120
	$ -	$ 4,120

Obligations under capital lease are secured by the leased asset. Interest paid relating to the above obligations on capital leases was $151 (2016- $1,647). The future minimum lease payments are:

	2017	2016
2017	**$** -	$ 4,271
Total minimum lease payments	-	4,271
Less: amount representing interest as stated above	-	(151)
Balance of obligation	**$** -	$ 4,120

13. Debt

	Balance, beginning of year	Proceeds	Sinking fund payments	Actuarial adjustments	**Balance, end of year**	Current interest rate (%)
General capital fund						
MFA issue #104	$ 166,727	$ -	$ 8,296	$ 2,985	**$ 155,446**	5.15
Water system capital fund						
MFA issue #85	118,175	-	6,891	5,485	**105,799**	4.98
MFA issue #85	49,372	-	2,880	2,291	**44,201**	4.98
MFA issue #85	94,200	-	5,493	4,372	**84,335**	4.98
MFA issue #85	5,043	-	294	234	**4,515**	4.98
MFA issue #95	88,869	-	5,984	2,587	**80,298**	1.80
MFA issue #104	1,295,592	-	63,003	23,221	**1,209,368**	5.15
MFA issue #111	1,645,134	-	159,642	-	**1,485,492**	3.55
MFA issue #121	336,080	-	43,311	7,357	**285,412**	2.90
MFA issue #139	842,250	-	73,470	-	**768,780**	1.38
	4,474,715	-	360,968	45,547	**4,068,200**	
Total debt	$ 4,641,442	$ -	$ 369,264	$ 48,532	**$ 4,223,646**	

The requirements for future repayments of principal on existing debt for the next five years are as follows:

	2018	**2019**	**2020**	**2021**	**2022**
General Fund	$ 8,098	$ 8,098	$ 8,098	$ 8,098	$ 8,098
Water Fund	366,316	371,843	377,555	383,459	389,560
	$ 374,414	$ 379,941	$ 385,653	$ 391,557	$ 397,658

The gross interest paid in 2017 was $207,397 (2016 - $213,998) and interest payable at December 31, 2017 was $33,958 (2016 - $36,698).

14. Tangible Capital Assets

Tangible capital assets consist of the following:

	2017 Net book value	2016 Net book value
General Capital Fund		
Land	**$ 10,813,391**	$ 10,843,452
Buildings	**1,392,761**	1,429,168
Equipment	**455,551**	380,677
Vehicles	**862,126**	1,004,356
Roads	**8,183,788**	8,142,246
Work in progress	**188,804**	472,536
	21,896,421	22,272,435
Water System Capital Fund		
Water infrastructure	**20,856,095**	21,157,122
Work in progress	**237,104**	22,822
	21,093,199	21,179,944
Sewer System Capital Fund		
Sewer infrastructure	**7,447,505**	7,618,515
Storm infrastructure	**497,876**	508,155
Work in progress	**4,572**	28,170
	7,949,953	8,154,840
Total tangible capital assets	**$ 50,939,573**	$ 51,607,219

The net book value of tangible capital assets not being amortized and under construction is $430,480 (2016 - $523,528). Contributed tangible capital assets received in the year from developers and recorded on the financial statements is $nil (2016 - $nil).

Included in the cost of vehicles are vehicles under capital lease with a cost of $272,729 (2016 - $272,729) and related accumulated amortization of $254,547 (2016 - $250,002).

15. Property Taxation

Property taxation revenue is comprised of the following amounts raised, less collections on behalf of other governments:

	2017	2016
General municipal purposes	**$ 2,161,181**	$ 2,072,208
Collections for other governments:		
School District #53 (Okanagan-Similkameen)	**2,059,425**	2,145,575
Regional District of the Okanagan-Similkameen	**1,231,973**	1,179,646
Policing	**270,502**	271,724
Okanagan-Similkameen Regional Hospital District	**285,128**	277,069
Okanagan Regional Library	**182,272**	182,944
British Columbia Assessment Authority	**45,793**	51,907
Sterile Insect Release Board	**3,976**	4,891
Municipal Finance Authority	**185**	175
	4,079,254	4,113,931
Paid to other governments:		
School District #53 (Okanagan-Similkameen)	**(2,059,425)**	(2,145,575)
Regional District of the Okanagan-Similkameen	**(1,231,973)**	(1,179,646)
Policing	**(270,502)**	(271,724)
Okanagan-Similkameen Regional Hospital District	**(285,128)**	(277,069)
Okanagan Regional Library	**(182,272)**	(182,944)
British Columbia Assessment Authority	**(45,793)**	(51,907)
Sterile Insect Release Board	**(3,976)**	(4,891)
Municipal Finance Authority	**(185)**	(175)
	(4,079,254)	(4,113,931)
	$ 2,161,181	$ 2,072,208

16. Government Transfers

In 2017 the Town received and recorded as revenue the following transfers:

	2017	2016
Operating Transfers		
Provincial	**$ 582,680**	$ 576,007
Federal	**12,452**	14,364
	595,132	590,371
Capital Transfers		
Federal	**349,445**	1,171,849
	$ 944,577	$ 1,762,220

17. Other Revenue From Own Sources

	2017	2016
Cemetery fees	**$ 51,573**	$ 56,757
Development permits	**154,737**	81,931
Licences and permits	**19,555**	22,527
Penalties and interest on taxes	**66,229**	67,472
Miscellaneous	**45,252**	37,654
	$ 337,346	$ 266,341

18. Trust Funds

Funds held in trust and administered by the Town, which are not included in these consolidated financial statements, are as follows:

Cemetery Care Fund:

	2017	2016
Assets		
Cash and short term deposits	**$ 394,531**	$ 382,077
Reserve Fund		
Balance, beginning of year	**$ 382,077**	$ 389,434
Interest earned	**5,896**	3,346
Net contributions (withdrawals)	**6,558**	(10,703)
Balance, end of year	**$ 394,531**	$ 382,077

19. Letters of Credit

The Town is holding letters of credit in the amount of $1,050,825 (2016 - $1,357,725), which are received as security related to performance deposits. These amounts are not reflected in the consolidated financial statements but are available to satisfy any liabilities arising from the non-performance by depositors.

20. Expenses by Object

Total consolidated expenses by object are itemized in Schedule 3.

21. Contingent Liabilities

Regional District of Okanagan-Similkameen

Regional District debt is, under the provisions of the *Local Government Act*, a direct, joint and several liability of the District and each member municipality within the Regional District including the Town of Oliver. The loan agreements with the Regional District of Okanagan-Similkameen and the Municipal Finance Authority provide that if at any time the scheduled payments provided for in the agreements are not sufficient to meet the Authority's obligation with respect to such borrowing, the resulting deficiency becomes the liability of the member municipalities.

Pension Liability

The Town and its employees contribute to the Municipal Pension Plan ("the Plan"), a jointly trusteed pension plan. The Board of trustees, representing Plan members and employers, is responsible for administering the plan, including investment of the assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits provided are based on a formula. The Plan has approximately 193,000 active members and approximately 90,000 retired members. Active members include approximately 38,000 contributors from local government.

Every three years, an actuarial valuation is performed to assess the financial position of the Plan and adequacy of Plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the Plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the Plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation for the Municipal Pension Plan as at December 31, 2015, indicated a $2,224 million funding surplus for basic pension benefits on a going-concern basis. As a result of the 2015 basic account actuarial valuation surplus and pursuant to the joint trustee agreement, $1,927 million was transferred to the rate stabilization account and $297 million of the surplus ensured the required contribution rates remained unchanged.

The Town paid $158,252 (2016 - $155,667) for employer contributions while employee contributions were $140,970 (2016 - $135,572) to the Plan in fiscal 2017.

The next valuation will be as at December 31, 2018, with results available in 2019.

Employers participating in the Plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan in aggregate resulting in no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the Plan.

22. Segmented Information

Oliver is a diversified municipal government that provides a wide range of services to its citizens. The Town's operations and activities are organized and reported by funds and departments. The General Fund reports on operations, funded primarily by property taxes, which include services provided by the Town such as general government services, protective services, development services, transportation services and public works, and environmental health and public health services. The utility operations are comprised of the water and sewer system, each accounting for its own operations and programs within their own funds.

General government services

General government operations are primarily funded by property taxation and business tax revenues. The expenses within the department are for legislative, general administration and finance functions within the Town. The general revenue reported under the department includes revenues associated with taxation, business tax revenues and payments in lieu of taxes. These revenues have not been apportioned to other departments supported by the General Fund.

Protective services

Protective services are comprised of fire protection services. The fire department is responsible for effective fire protection and public safety services to the Town. This includes fire prevention, fire safety inspections, fire control and/or suppression.

Development services

The Planning and Development services department is responsible for land use and sustainable planning, general development services, building inspection and bylaw enforcement. This department addresses community and assists with infrastructure planning, zoning, inspection services, building permits, business licences, development permits and subdivision services.

Transportation services and public works

The Transportation services and Public Works department is responsible for the operation, maintenance and repairs of town streets, sidewalks, water and sewer systems, storm drainage system, parks and open spaces, cemetery, public facilities and the vehicle fleet as well as providing waste collection from parks, snow removal and ice control services.

Environmental and public health services

Environmental and Public Health services are comprised of solid waste, yard waste and recycling services.

(continued)

22. Segmented Information (continued)

Water

This segment includes all of the operating activities related to the treatment and distribution of water throughout the Town.

Sewer

This segment includes all of the operating activities related to the collection and treatment of wastewater throughout the Town.

23. Budget

The budget amounts which are presented for comparative purposes reflect the statutory budget as adopted by Council on April 24, 2017, adjusted for amortization and other items for comparability with the actual results.

The following reconciles the balanced statutory budget and the budgeted surplus reported on the consolidated statement of operations and accumulated surplus.

Surplus as per 5 Year Financial Plan Bylaw 1366		$ -
Add:	Tangible capital expenditures:	
	General government services	**216,100**
	Protective services	**24,000**
	Transportation services	**695,400**
	Sewer services	**1,406,000**
	Water services	**1,348,000**
	Budgeted reduction in debt principal	**369,065**
		4,058,565
Less:	Amortization expense	**1,518,899**
	Borrowing proceeds	-
	Transfers from accumulated surplus and reserve funds	**1,345,692**
		2,864,591
Budget surplus as per the consolidated statement of operations and accumulated surplus		**$ 1,193,974**

24. Comparative Figures

Certain of the comparative figures have been restated to conform to the current year's presentation.

Town of Oliver
Schedule 1 - Consolidated Schedule of Tangible Capital Assets
December 31, 2017

	Cost				Accumulated Amortization					
	Opening balance	Add: additions/ transfers	Less: disposals/ transfers	Closing balance	Opening balance	Less: disposals/ transfers	Add: amortization	Closing balance	**2017 Net book value**	2016 Net book value
General Capital Fund										
Land	10,843,452	14,458	44,519	10,813,391	-	-	-	-	**10,813,391**	10,843,452
Buildings	3,034,062	52,192	30,900	3,055,354	1,604,894	10,767	68,466	1,662,593	**1,392,761**	1,429,168
Equipment	1,080,871	139,639	30,432	1,190,078	700,193	27,522	61,856	734,527	**455,551**	380,677
Vehicles	2,642,164	11,729	130,509	2,523,384	1,637,809	108,563	132,012	1,661,258	**862,126**	1,004,356
Roads	14,879,075	415,188	-	15,294,263	6,736,829	-	373,646	7,110,475	**8,183,788**	8,142,246
Work in progress	472,536	114,001	397,733	188,804	-	-	-	-	**188,804**	472,536
	32,952,160	747,207	634,093	33,065,274	10,679,725	(146,852)	635,980	11,168,853	**21,896,421**	22,272,435
Water System Capital Fund										
Infrastructure	28,124,211	223,072	-	28,347,283	6,967,090	-	524,098	7,491,188	**20,856,095**	21,157,122
Work in progress	22,822	237,104	22,822	237,104	-	-	-	-	**237,104**	22,822
	28,147,033	460,176	22,822	28,584,387	6,967,090	-	524,098	7,491,188	**21,093,199**	21,179,944
Sewer System Capital Fund										
Infrastructure	11,065,228	-	-	11,065,228	3,446,713	-	171,010	3,617,723	**7,447,505**	7,618,515
Storm system	776,457	-	-	776,457	268,302	-	10,279	278,581	**497,876**	508,155
Work in progress	28,170	4,572	28,170	4,572	-	-	-	-	**4,572**	28,170
	11,869,855	4,572	28,170	11,846,257	3,715,015	-	181,289	3,896,304	**7,949,953**	8,154,840
	72,969,048	1,211,955	685,085	73,495,918	21,361,830	(146,852)	1,341,367	22,556,345	**50,939,573**	51,607,219

Town of Oliver
Schedule 2 - Consolidated Schedule of Accumulated Surplus
December 31, 2017

	Balance, beginning of year	Transfer to	Transfer from	Interest	Balance, end of year
Statutory Reserves					
Sewer equipment reserve	$ 859,732	$ 114,381	$ (91,897)	$ 24,381	**$ 906,597**
Water capital reserve	1,714,028	471,068	(720,362)	39,227	**1,503,961**
Downtown parking fund	15,869	-	-	425	**16,294**
Land sale reserve	482,860	378,097	-	23,058	**884,015**
	3,072,489	963,546	(812,259)	87,091	**3,310,867**
Non Statutory Reserves					
Airport planning	67	-	-	2	**69**
Cemetery maintenance	6,720	-	-	180	**6,900**
Equipment reserve	135,347	139,182	(56,514)	5,839	**223,854**
Fire department - joint reserve	469,585	53,824	-	14,017	**537,426**
Fire department - town reserve	24,667	-	-	661	**25,328**
Food for thought	16,957	741	-	474	**18,172**
General reserve	814,160	932,833	(46,192)	21,097	**1,721,898**
Lagoon desludge reserve	275,950	15,000	-	7,793	**298,743**
Lift station contingency reserve	100,199	4,000	-	2,791	**106,990**
Library furnishings reserve	7,500	-	-	201	**7,701**
Local improvement fund	23,955	-	-	641	**24,596**
Payroll payable reserve	124,664	-	(27,013)	2,615	**100,266**
Pump repair contingency	63,363	4,000	-	1,805	**69,168**
Road capital reserve	309,184	-	(107,608)	5,398	**206,974**
Sawmill road trust fund	3,351	661	-	108	**4,120**
Snow removal reserve	45,904	4,500	-	1,350	**51,754**
Solid waste reserve	356,603	43,127	-	10,706	**410,436**
Tucelnuit water trust fund	48,574	3,344	-	1,390	**53,308**
Water capital charge fund	61,181	-	-	1,639	**62,820**
	2,887,931	1,201,212	(237,327)	78,707	**3,930,523**
Investment in Non-Financial Assets					
Investment in capital assets	46,961,657	1,095,637	(1,341,367)	-	**46,715,927**
	$ 52,922,077	$ 3,260,395	$ (2,390,953)	$ 165,798	**$ 53,957,317**

Town of Oliver
Schedule 3 - Consolidated Schedule of Segment Disclosure
December 31, 2017

	General Fund									
	General government services	Protective services	Development services	Transportation services and public works	Environmental and public health services	Total	Water services	Sewer services	2017 Total	2016 Total
Revenue										
User fees	-	-	-	-	217,837	217,837	2,350,482	771,529	**3,339,848**	3,174,073
Property taxation	1,518,958	-	-	-	-	1,518,958	414,843	227,380	**2,161,181**	2,072,208
Government transfers	846,699	-	-	7,260	-	853,959	90,618	-	**944,577**	1,762,220
Concessions and franchise	33,339	261,965	-	-	76,938	372,242	-	-	**372,242**	384,254
Gain on disposal	437,983	-	-	-	-	437,983	-	-	**437,983**	271,114
Other revenue from own sources	66,854	5,131	175,913	51,572	7,368	306,838	30,508	-	**337,346**	266,341
Sale of services	149,586	-	-	-	-	149,586	44,429	16,237	**210,252**	178,870
Investment income	116,700	-	-	-	-	116,700	94,642	-	**211,342**	101,353
Development cost charges	-	-	-	-	-	-	-	5,555	**5,555**	33,541
Contributions	7,082	-	-	-	-	7,082	5,000	-	**12,082**	13,139
	3,177,201	267,096	175,913	58,832	302,143	3,981,185	3,030,522	1,020,701	**8,032,408**	8,257,113
Expenses										
Salaries and benefits	657,257	156,821	189,675	432,757	4,880	1,441,390	857,487	403,206	**2,702,083**	2,532,617
Amortization	128,261	52,652		455,067		635,980	524,098	181,289	**1,341,367**	1,300,804
Materials and supplies	164,447	76,412	-	306,581	-	547,440	317,899	211,028	**1,076,367**	1,282,436
Professional and contract services	152,792	27,438	154,120	115,109	252,435	701,894	66,362	94,326	**862,582**	794,034
Telephone and utilities	42,312	16,030	1,105	76,712	-	136,159	329,458	115,888	**581,505**	602,287
Interest	1,168	12,419	-	-	-	13,587	194,978	-	**208,565**	215,050
Insurance and licences	51,573	24,906	-	31,875	-	108,354	49,433	12,789	**170,576**	156,618
Civic grants	32,447	-	-	-	-	32,447	-	-	**32,447**	31,660
Advertising	-	382	7,224	-	1,700	9,306	9,998	-	**19,304**	16,193
Leases	-	2,372	-	-	-	2,372	-	-	**2,372**	3,151
Allocations	(156,812)	-	-	(112,330)	-	(269,142)	194,216	74,926	-	-
	1,073,445	369,432	352,124	1,305,771	259,015	3,359,787	2,543,929	1,093,452	**6,997,168**	6,934,850
Surplus (deficit)	2,103,756	(102,336)	(176,211)	(1,246,939)	43,128	621,398	486,593	(72,751)	**1,035,240**	1,322,263

Statistical Analysis

MUNICIPAL FACTS

Employees:

25 full time equivalent
34 volunteer fire fighters;
7 council

6.6 million operating budget
3.9 million capital budget

Consultant Engineer:
TRUE Engineering

Solicitor:
Young Anderson

Banking Institution:
Valley First Credit Union

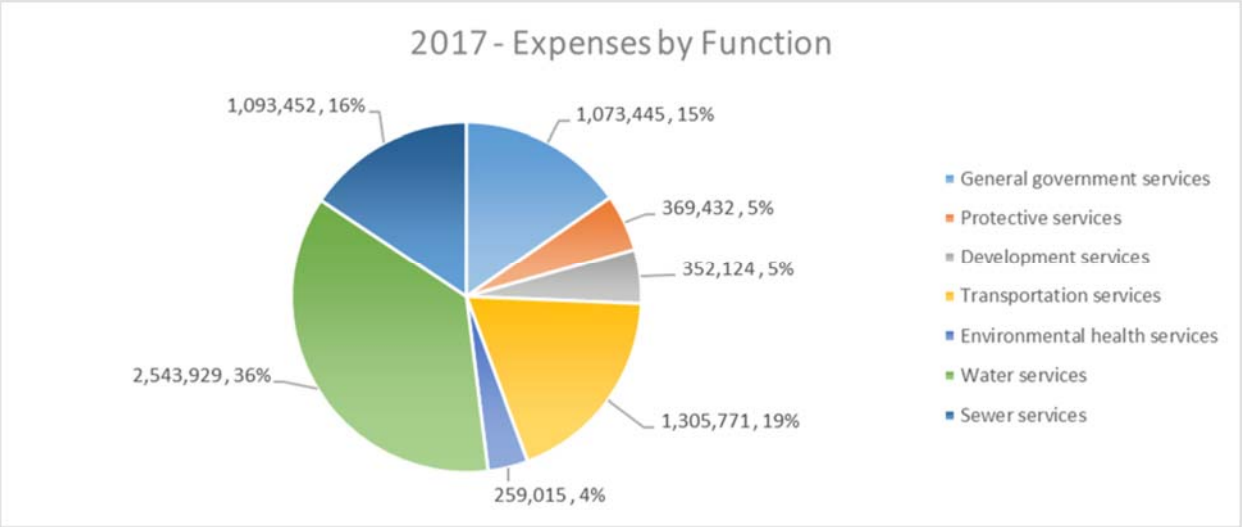
Auditors:
KPMG LLP,
Chartered Accountants

Incorporated	December 31, 1945
Location	South of Penticton , with Regional District of Okanagan-Similkameen
School District	No. 53, Okanagan-Similkameen
Area	584 hectares
Population	4,928 (2016 Canadian Statistics Census)
Km of Roads	39.4 (paved)
Km of Lanes	2.9 (paved), 2.6 (unpaved)
Km of Utilities	5.9 (storm), 48.5 (sanitary), 148.1 (watermain)
Income Sources	Government, agricultural (wineries, vineyards, fruit orchards, ground crop, manufacturing, livestock)

GROSS ASSESSMENT LESS EXEMPTIONS	**2017**	**2016**	**2015**	**2014**
Land	288,232,633	285,346,500	284,137,963	283,726,701
Improvements	452,322,761	414,806,741	396,799,212	371,481,249
Total	740,555,394	700,153,241	680,937,175	655,207,950
TAX RATES (per $1000 of assessed value)				
Residential	6.21	6.56	6.61	6.60
Industry—Light	15.71	16.65	16.84	16.95
Business	14.44	15.32	15.60	15.71

Reporting Expenses by Function

Expenses by Function	2017	2016	2015	2014	2013
General government services	1,073,445	994,988	1,076,853	1,127,221	928,928
Protective services	369,432	363,076	395,554	330,478	325,449
Development services	352,124	381,880	217,956	223,518	228,902
Transportation services	1,305,771	1,296,096	1,358,726	1,327,662	1,412,932
Environmental health services	259,015	249,409	239,482	231,048	223,742
Water services	2,543,929	2,752,479	2,426,483	2,361,492	2,335,418
Sewer services	1,093,452	896,922	934,510	878,556	889,688
	6,997,168	6,934,850	6,649,564	6,479,975	6,345,059



Reporting Expenses by Object

Expenses by Object	2017	2016	2015	2014	2013
Advertising	19,304	16,193	24,625	22,787	26,953
Allocations	-	-	-	-	-
Amortization	1,341,367	1,300,804	1,320,155	1,285,511	1,251,078
Civic grants	32,447	31,660	28,673	58,269	37,044
Insurance and licences	170,576	156,618	152,778	159,782	150,244
Interest	208,565	215,050	214,978	234,456	258,677
Leases	2,372	3,151	4,946	6,019	6,279
Materials and supplies	1,076,367	1,282,436	1,112,754	948,059	915,889
Professional and contract services	862,583	794,034	659,914	622,057	576,025
Telephone and utilities	581,505	602,286	558,791	511,008	497,269
Wages and benefits	2,702,082	2,532,618	2,571,950	2,632,027	2,625,601
	6,997,168	6,934,850	6,649,564	6,479,975	6,345,059

Taxable Property Assessments

Property Classifications	2017	2016	2015	2014	2013
Residential	636,801,757	601,108,482	586,342,686	560,962,862	578,268,549
Utilities	1,615,700	1,571,400	1,492,900	1,510,400	1,577,100
Light Industry	5,614,000	4,722,800	6,260,600	6,455,700	6,506,700
Business	94,008,450	90,075,900	84,352,600	83,564,050	82,815,400
Recreation/Non-Profit	1,985,000	2,125,500	1,934,000	2,143,000	2,269,000
Farm	530,487	549,159	554,389	571,938	555,212
	740,555,394	700,153,241	680,937,175	655,207,950	671,991,961

Municipal Tax Rates (Includes Fire)

(per $1,000 of assessed value)

Property Classifications	2017	2016	2015	2014	2013
Residential	1.6996	1.7562	1.7621	1.8150	1.7486
Utilities	10.9103	11.2734	11.3113	11.6509	11.2246
Light Industry	4.1641	4.3027	4.3172	4.4467	4.2840
Business	4.1641	4.3027	4.3172	4.4467	4.2840
Recreation/Non-Profit	1.6996	1.7562	1.7621	1.8150	1.7486
Farm	1.6996	1.7562	1.7621	1.8150	1.7486

Municipal Tax Multiples

Property Classifications	2017	2016	2015	2014	2013
Residential	1.0000	1.0000	1.0000	1.0000	1.0000
Utilities	6.4192	6.4192	6.4192	6.4192	6.4192
Light Industry	2.4500	2.4500	2.4500	2.4500	2.4500
Business	2.4500	2.4500	2.4500	2.4500	2.4500
Recreation/Non-Profit	1.0000	1.0000	1.0000	1.0000	1.0000
Farm	1.0000	1.0000	1.0000	1.0000	1.0000

STATISTICAL ANALYSIS, continued

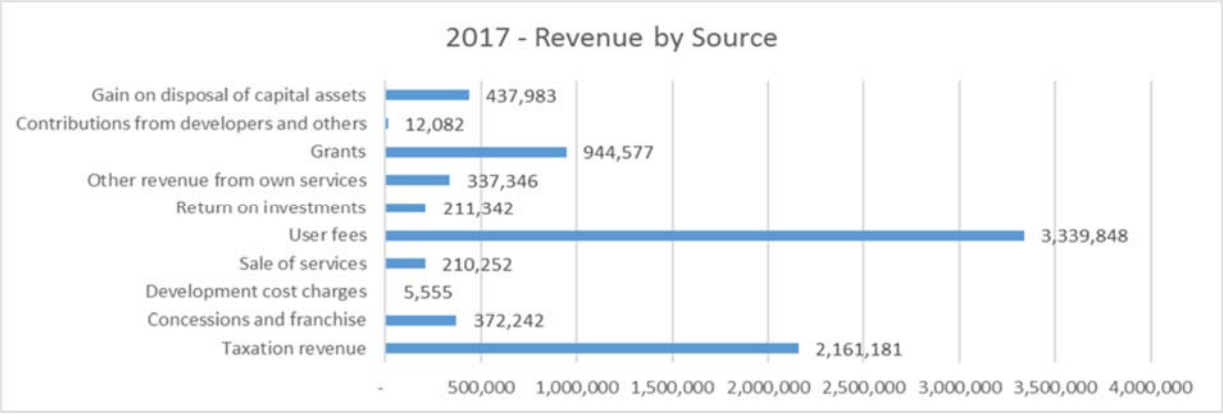
Capital Expenses

Capital Expenditures	2017	2016	2015	2014	2013
Land	14,458	172,528	374,177	2,985	-
Buildings	52,192	9,034	78,872	134,285	93,077
Equipment	139,639	88,500	-	51,660	72,622
Vehicles	11,729	31,126	50,082	252,086	497,200
Road infrastructure	131,456	827,273	641,249	193,614	604,726
Storm system infrastructure	-	14,905	-		-
Water infrastructure	437,352	117,397	827,583	1,934,706	2,671,162
Sewer infrastructure	4,572	142,268	426,384	430,233	748,235
	791,398	1,403,031	2,398,347	2,999,569	4,687,022
TOTAL CAPITAL SPENDING PER CAPITA	161	285	497	622	972

Revenue by Source

Revenue Sources	2017	2016	2015	2014	2013
Taxation revenue	2,161,181	2,072,208	2,029,618	1,954,297	1,945,492
Concessions and franchise	372,242	384,254	330,196	318,199	252,107
Development cost charges	5,555	33,541	376,107	3,341	167,732
Sale of services	210,252	178,870	213,916	203,638	354,166
User fees	3,339,848	3,174,073	3,208,024	3,147,590	3,123,311
Return on investments	211,342	101,353	122,451	136,123	194,840
Other revenue from own services	337,346	266,341	236,624	238,285	224,191
Grants	944,577	1,762,220	844,870	1,327,663	921,485
Contributions from developers and others	12,082	13,139	31,614	98,107	1,607,837
Gain on disposal of capital assets	437,983	271,114	157,384	4,562	162,562
**	8,032,408	8,257,113	7,550,804	7,431,805	8,953,723
TOTAL REVENUE PER CAPITA	**1,630**	**1,676**	**1,565**	**1,541**	**1,856**
Per capita figures	4,928	4,928	4,824	4,824	4,824

** Majority of the decrease shown in 2017 when compared to 2016 were due to the recognition of the grants that had been deferred in prior years, as in 2016 there were eligible projects that allowed the Town of Oliver to recognize this revenue. Also in 2013, there was a one-time contribution from a developer for large development project that was completed in 2013.

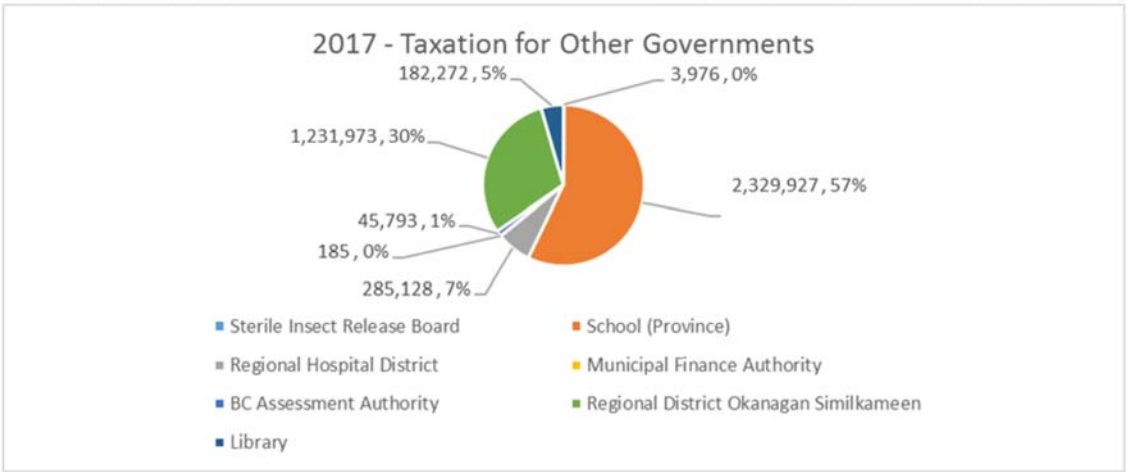


Municipal Property Tax Revenue

Property Classifications	2017	2016	2015	2014	2013
Residential	1,017,185	984,434	961,505	933,397	936,422
Utilities	16,066	16,034	15,248	15,733	15,702
Light Industry	22,284	19,304	25,556	26,982	26,065
Business	369,935	363,221	340,666	344,168	326,402
Recreation/Non-Profit	2,852	3,132	2,832	3,163	3,207
Farm	762	805	812	844	795
1% Utility Tax	89,875	88,872	92,391	89,257	87,675
Parcel Taxes	642,222	596,406	590,608	540,753	549,224
Total Taxes	2,161,181	2,072,208	2,029,618	1,954,297	1,945,492
Total Taxes Collected	2,117,008	2,032,367	1,983,067	1,899,533	1,901,461
Percentage of Taxes Collected	97.96%	98.08%	97.71%	97.20%	97.74%
% of Residential Taxes to Total Muncipal Taxes	**47.07%**	**47.51%**	**47.37%**	**47.76%**	**48.13%**

Taxation for Other Governments

Other Governments	2017	2016	2015	2014	2013
Sterile Insect Release Board	3,976	4,891	4,668	4,568	4,508
School (Province)	2,329,927	2,417,299	2,456,886	2,408,432	2,419,353
Regional Hospital District	285,128	277,069	267,576	249,520	236,301
Municipal Finance Authority	185	175	170	165	168
BC Assessment Authority	45,793	51,907	54,638	54,983	56,083
Regional District Okanagan Similkameen	1,231,973	1,179,646	1,093,615	990,071	941,102
Library	182,272	182,944	178,199	185,201	170,252
	4,079,254	4,113,931	4,055,752	3,892,940	3,827,767
Total Taxes	6,240,435	6,186,139	6,085,370	5,847,237	5,773,259
Total Taxes Collected	6,107,351	6,061,873	5,939,139	5,675,543	5,636,430
Percentage of Taxes Collected	97.87%	97.99%	97.60%	97.06%	97.63%



Average Residential Taxes
(Single Family Home)

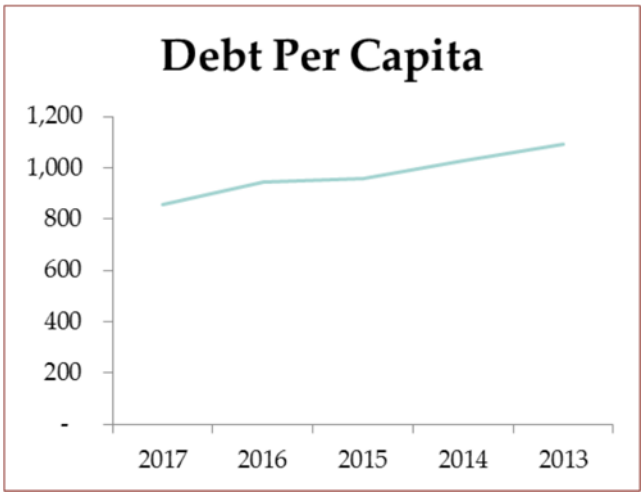
Assessment	2017	2016	2015	2014	2013
Land	119,747	121,152	123,541	125,192	134,219
Building	181,589	174,682	159,316	161,769	163,686
Total Assessed Values	301,336	295,834	282,857	286,961	297,905
Municipal Taxes					
General	442	433	418	406	405
Fire	53	52	54	54	57
Total General Municipal	495	485	472	460	462
Collections for Other Governments					
RDOS -Recreation	231	200	191	193	202
RDOS -Landfill/General/OBWB/Heritage	103	109	98	90	90
RDOS -911	14	11	11	12	9
RDOS -S.I.R.	6	6	6	6	6
RDOS -Frank Venables	60	62	41	25	12
Total Regional District	413	388	347	326	318
Library	65	64	64	60	57
Hospital/BCAA/MFA	112	111	103	99	98
School	759	776	747	742	738
Police	94	94	90	88	83
Total Collections for Other Governments	1,443	1,433	1,351	1,315	1,294
Gross Property Taxes	1,938	1,918	1,823	1,775	1,755
Utilities					
Garbage	86	86	86	83	83
Recycling	24	24	24	37	37
Sewer (user and parcel tax)	332	328	328	328	323
Total Utilities	442	438	438	448	443

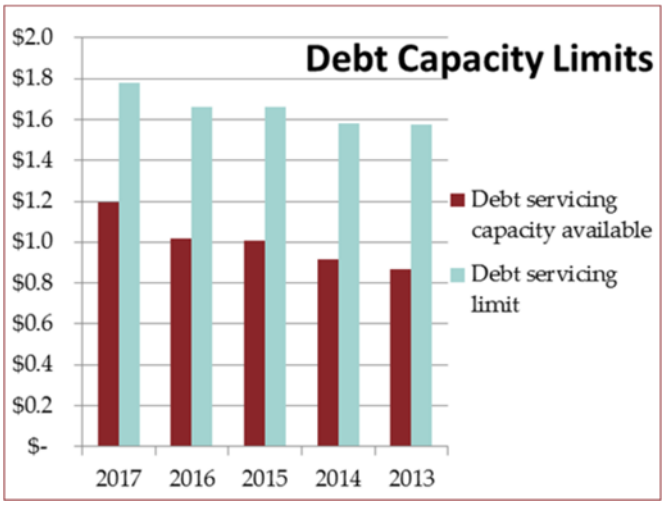
Long Term Debt by Fund

	2017	2016	2015	2014	2013
General	155,446	166,727	177,383	202,630	224,983
Sewer	-	-	-	-	-
Water	4,068,200	4,474,715	4,443,451	4,752,597	5,052,282
	4,223,646	4,641,442	4,620,834	4,955,227	5,277,265

The long-term debt of the municipality is funded 3.6% from general taxation, 6.1% from parcel taxes and 90.3% from utility user fees.

Population	4,928	4,928	4,824	4,824	4,824
Debt Per Capita	857	942	958	1,027	1,094





Debt Capacity Limits

Debt Servicing	2017	2016	2015	2014	2013
Debt servicing limit	1,777,466	1,662,523	1,660,049	1,578,956	1,575,566
Debt servicing capacity available	1,195,517	1,018,961	1,008,792	916,640	866,050

This table reflects the maximum debt servicing capacity as well as the remaining borrowing power available to the Town to fund capital projects.

Statement of Reserves and Surplus

	2017	2016	2015	2014	2013
Statement of Annual & Accumulated Surplus					
Accumulated surplus, beginning	52,922,077	51,599,814	50,698,574	49,746,744	47,138,080
Annual surplus	1,035,240	1,322,263	901,240	951,830	2,608,664
Accumulated surplus, ending	53,957,317	52,922,077	51,599,814	50,698,574	49,746,744
Statement of Annual & Accumulated Surplus					
Statutory reserves	2,549,114	2,349,818	1,801,745	1,488,791	1,499,671
Operating reserves	2,970,378	2,796,442	2,549,837	2,783,212	3,019,787
Surplus	1,721,898	814,160	397,389	617,077	661,080
Equity in tangible capital assets	46,715,927	46,961,657	46,850,843	45,809,494	44,566,206
	53,957,317	52,922,077	51,599,814	50,698,574	49,746,744
Net Financial Debt					
Financial assets	11,079,497	9,426,042	8,343,656	8,385,755	8,847,897
Financial liabilities	8,109,339	8,239,057	8,376,547	8,622,661	9,172,959
Net financial debt	2,970,158	1,186,985	(32,891)	(236,906)	(325,062)
Non-financial assets	50,987,159	51,735,092	51,632,705	50,935,480	50,071,806
Accumulated surplus, ending	53,957,317	52,922,077	51,599,814	50,698,574	49,746,744
TOTAL RESERVES AND SURPLUSES	7,241,390	5,960,420	4,748,971	4,889,080	5,180,538
ACCUMULATED SURPLUS (FINANCIAL EQUITY) PER CAPITA	**1,469**	**1,210**	**984**	**1,013**	**1,074**

Statement of Reserves (Detail)

	2017	2016	2015	2014	2013
Statutory Reserves (Detail)					
Water capital reserve	1,503,961	1,714,028	1,277,150	1,149,400	1,169,743
Water capital charge reserve	62,820	61,181	60,666	59,804	57,213
Land sale reserve	884,015	482,860	378,091	199,250	192,656
Downtown parking reserve	16,294	15,869	15,736	15,512	15,223
Tucelnuit water trust reserve	53,308	48,574	43,708	39,472	40,336
Local improvement reserve	24,596	23,955	23,752	23,415	22,978
Sawmill road trust reserve	4,120	3,351	2,642	1,938	1,522
	2,549,114	2,349,818	1,801,745	1,488,791	1,499,671
Operating Reserves (Detail)					
Airport planning	69	67	67	11,675	16,900
Bandai student exchange	-	-	-	1,446	7,406
Cemetery maintenance	6,900	6,720	6,668	6,613	6,541
Equipment reserve	223,854	135,347	39,188	-	88,197
Joint fire department	537,426	469,585	403,915	403,019	458,829
Town fire department	25,328	24,667	28,240	28,303	28,651
Food for thought	18,172	16,957	15,290	11,484	13,514
Lagoon desludge	298,743	275,950	258,881	241,874	224,421
Library furnishings	7,701	7,500	7,500	7,500	7,500
Lift station contingency	106,990	100,199	95,436	90,684	85,746
Payroll burden	-	-	-	6,856	23,922
Payroll payable	100,266	124,664	73,532	94,209	95,680
Pump repair contingency	69,168	63,363	58,894	54,442	91,648
Road capital	206,974	309,184	306,732	404,796	416,200
Sewer equipment	906,597	859,732	922,545	1,131,407	1,010,705
Sister city	-	-	-	1,221	1,221
Snow removal	51,754	45,904	25,854	33,674	29,235
Solid waste	410,436	356,603	307,095	254,009	224,985
Strategic community	-	-	-	-	188,486
	2,970,378	2,796,442	2,549,837	2,783,212	3,019,787

Schedule of Tax Exemptions Provided by Council

(Municipal Portion Only—Established by Bylaw 1103, 2004)

Folio #	Civic Address	Owner/Lessee	Exempted
Places of Public Worship			
00168.000	10132 Okanagan St.	St. John's Evang. Lutheran Church	552
00203.000	9915 Church Ave.	United Church of Canada	328
00204.000	9927 Church Ave.	J. Stowell/A Gayton (United Church Trustees)	658
00350.000	34660 Nicola St.	Synod Diocese of Kootenay	201
00351.010	10450 Similkameen Ave.	Seventh-Day Adventist Church	813
00600.200	9516 Skagit Ave.	St Pauls Lutheran Church Society	2,177
05527.010	35060 Spartan St.	The Roman Catholic Bishop of Nelson	2,598
05820.010	36672 Park Dr.	Pentecostal Assemblies	1,387
07469.100	35025 Princess Pl.	Covenant Word of Life	870
Properties used for for Charitable Purposes and Non-profit Organizations			
00002.000	36217 Main St.	Canadian Legion #97 Oliver Branch	1,803
00042.000	35016 Main St.	Town of Oliver (Lessee-Oliver Heritage Society)	2,257
00045.000	35033 Kootenay St.	Southern Gate Masonic Hall Society	1,868
00063.000	9725 Bank Ave.	Benevolent & Protective Order Elks	1,905
00064.000	35825 Kootenay St.	Benevolent & Protective Order Elks	337
00069.001	9728 School Ave.	Town of Oliver (Lessee-Oliver Heritage Society)	4,607
00392.000	34632 Kootenay St.	Oliver Ladies Hospital Auxiliary	1,972
00393.000	34624 Kootenay St.	Oliver Ladies Hospital Auxiliary	3,672
00458.005	34859 Station St.	Town of Oliver Food bank	1,601
00463.220	146 Spruce Ave.	Desert Valley Enterprises (Lessee - Red Cross Society)	729
00595.000	34274 Airport St.	Oliver Community Arts Council Society	6,080
00602.080	34207 Airport St.	South Okanagan Flying Club Society	1,532
00602.300	34440 Cessna St.	232 Air Cadet Squadron	2,497
00602.350	34207 Airport St.	Oliver/Osoyoos Search and Rescue Society	1,313
00724.100	36205 Station St.	Town of Oliver (Lessee-Oliver Tourism Assn)	6,346
Properties Used for Senior Recreation Purposes			
00409.000	34835 Kootenay St.	Oliver Kiwanis St Citizens Housing	413
00410.000	34819 Kootenay St.	Oliver Kiwanis St Citizens Housing	402
00467.020	5992 Sawmill Rd.	Oliver Kiwanis St Citizens Housing	6,069
00591.010	34452 Airport St.	Town of Oliver (Seniors Centre)	14,237
Properties Used for Recreation Purposes			
00716.001	799 McKinney Rd.	Okanagan Portugese Club	3,827
00716.010	7535 McKinney Rd.	Oliver Curling Club Society	13,436
			$ 86,489

Tax Revenue—Business, Light Industry & Utility Corporate Customers

(Top 20—Municipal level—includes fire)

Property Owner	Category	Municipal Tax Levy	% Paid by Top 20
CT REIT (OLIVER) INC NO. BC0868013	Business	85,263.77	20.88%
ANTHEM OLIVER PLACE MALL LP	Business	36,444.86	8.93%
BC TREE FRUITS CO-OP	Business	22,075.70	5.41%
DESERT HOLDINGS LTD	Business	9,095.26	2.23%
FOURPHARM VENTURES	Business	9,090.36	2.23%
FORTISBC INC	Utilities	7,244.59	1.77%
DESERT VALLEY ENTERPRISES LTD. INC.NO. BC0426791	Business	6,837.05	1.67%
DESERT VALLEY ENTERPRISES LTD	Light Industry	6,574.87	1.61%
BOUCHARD ENTERPRISES LTD	Business	6,561.59	1.61%
POZNIKOFF, NICK And POZNIKOFF, LINDA	Business	6,519.40	1.60%
INTERIOR SAVINGS CREDIT UNION	Business	6,109.12	1.50%
BURROWING OWL VINEYARDS LTD.	Business	5,548.06	1.36%
612062 ONTARIO LTD dba 7-ELEVEN INC C/O ADVANTAGE IQ	Business	4,512.09	1.11%
VERTA HOLDINGS LTD	Business	4,424.50	1.08%
1963589 ALBERTA LTD. INC. NO. A0099076	Business	4,352.14	1.07%
465705 BC LTD	Light Industry	4,297.16	1.05%
TRANSWEST HELICOPTERS INC	Business	4,240.96	1.04%
VAN DEN MUNCKHOF, GERARD	Light Industry	4,180.19	1.02%
NATIONAL TRUST CO INC. C/O CIBC LEASE ADMINISTRATION	Business	4,048.65	0.99%
ECHLIN, JOHN And ECHLIN, SUSANNE	Business	3,838.57	0.94%
Total Municipal Tax Revenue - Top Twenty		**$ 241,258.89**	**59.09%**
Total Tax Revenue		**$ 408,285.00**	

STATISTICAL ANALYSIS, continued

Tax Revenue—Residential Top Twenty

(Municipal level—includes fire)

Property Owner	Municipal Tax Levy	% Paid by Top 20
BENCHMARK LIFESTYLES INC. NO BC0564042	7,915.23	0.78%
TRADEWINDS ESTATES LTD	5,663.31	0.56%
OLIVER KIWANIS HOUSING	5,246.69	0.52%
MAJESTIC PLACE III LTD INC. NO A73266	4,444.56	0.44%
SEDER, VICTOR ALAN And SEDER, LESLIE LEE	4,316.15	0.42%
PROTEA PROPERTIES LTD. INC NO BC0400030	3,048.24	0.30%
FENZ, VINCENT And BLAKELY, BONITA	2,993.02	0.29%
DESERT GEM RV AND RESORT INC #BC0815426	2,644.00	0.26%
BLOCKA, JANICE	2,571.45	0.25%
LEWIS, KAREN LOIS	2,546.63	0.25%
KAMLOOPS NATIVE HOUSING SOCIETY	2,458.89	0.24%
1047706 BC LTD	2,054.93	0.20%
SIDHU, JASWINDERPAUL & HARBHAJAN And SIDHU, KANWALPRIT SINGH	1,990.82	0.20%
GLOVER, BERNARD	1,951.56	0.19%
SMITH, WILLIAM JAMES And SMITH, VIVIAN JEAN	1,782.86	0.18%
FRIESEN, ALVIN And FRIESEN, DOROTHY	1,663.74	0.16%
PLESCA, ION And PLESCA, KAY SUSAN	1,660.96	0.16%
OLIVER KIWANIS SR CITIZENS HOUSING SOCIETY	1,659.40	0.16%
HODGE, JAMES ROBERT And HODGE, CATHERINE RUTH	1,633.55	0.16%
RANDHAWA, KULDIP SINGH	1,612.32	0.16%
Total Municipal Revenue - Top Twenty Residential Assessments	**$ 59,858.31**	**5.88%**

Total Residential Revenue $1,017,185.00

Schedule of Payments made to Suppliers for Goods and Services

(Greater than $25,000)

Supplier Name	Amount
0756766BC LTD	$ 41,996.41
AARDVARK PAVEMENT MARKING SERVICES	28,124.25
ALLNORTH CONSULTANTS LTD	68,744.61
BC ASSESSMENT AUTHORITY	46,248.95
COOL CREEK ENERGY LTD. (50751 & 50753)	56,998.64
CUETS FINANCIAL (or 638312)	82,139.88
EVOQUA WATER TECHNOLOGIES LLC	182,818.73
FIRST LIGHT TECHNOLOGIES LTD	28,700.00
FORTIS BC-ELECTRICITY (or 627679)	148,998.36
FORTIS BC-ELECTRICITY (or 627620)	406,802.45
FRED SURRIDGE LTD	44,245.16
ICBA BENEFIT SERVICES LTD	139,682.20
INSURANCE CORPORATION OF B.C.	35,748.00
INTERIOR INSTRUMENTS	41,447.49
KAMLOOPS JET VAC LTD.	66,356.93
MEARL'S MACHINE WORKS LTD	44,235.43
MIKE JOHNSON EXCAVATING LTD	58,418.64
MINISTER OF FINANCE & CORP.	227,285.80
MUNICIPAL INSURANCE ASSOCIATION OF BRITISH	37,802.00
NORTHERN COMPUTER	85,107.08
NOVA POLE INTERNATIONAL INC	40,530.00
OKANAGAN REGIONAL LIBRARY	181,867.28
OKANAGAN UNDERGROUND SERVICES LTD.	31,258.51
OLIVER READI MIX LLP	41,101.59
OLIVER TOURISM ASSOCIATION	46,027.96
PJR CONTRACTING LTD	25,899.36
RECEIVER GENERAL FOR CANADA (or 638312)	570,865.54
REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN	2,243,612.87
REVENUE SERVICES OF BRITISH COLUMBIA (or	33,975.00
RICOH CANADA INC	30,731.49
ROCKY MOUNTAIN PHOENIX INC	27,496.66
SCHWEITZER GARY	27,122.50
SUCK IT UP ENVIRONMENTAL LTD	28,875.00
SUN CITY EXTERIORS	40,320.00
TRUE CONSULTING GROUP	303,519.17
WASTE CONNECTIONS OF CANADA INC	197,097.79
YOUNG ANDERSON BARRISTERS & SOLICITORS	47,503.79

Payments to Suppliers over $25,000	**$ 5,789,705.52**
Payments to Suppliers Under $25,000	**$ 1,470,418.79**
Total Payments mad to Suppliers	**$ 7,260,124.31**

Schedule of Payments made for Remuneration and Expenses

Name	Position	Remuneration	Expenses
BENSLER, Arvid	Utility Operator 3	88,473.26	73.46
BJORNSON, Darren	Deputy Director of Operations	89,976.32	419.46
COWAN, Cathy	Chief Administrative Officer	138,918.64	11,018.30
GOODSELL, Shawn	Director of Operations	98,072.06	2,756.24
MARION, Jeffrey	Engineering Tch	77,556.72	833.30
SCHULTZ, Linda	Deputy Corporate Officer	76,190.98	461.03
SCHORI, Martin	Utility Operator 3	82,365.59	2,449.34
VAYKOVICH, Diane	Corporate Officer	93,240.37	4,516.78
WANNOP, Devon	Chief Financial Officer	76,859.92	11,497.21
WILSON, Heather	Deputy Finance Officer	90,893.96	4,204.90
Employees with Remuneration over $75,000 per year		912,547.82	38,230.02
Employees with Remuneration under $75,000 per year		1,220,835.85	19,293.43
Volunteer Fire Department		118,661.92	
Total Employee Remuneration and Expenses		2,252,045.59	57,523.45

Employer portion of EI & CPP paid to Canada Revenue Agency in 2017 = $107,779.17

Elected Officals Name	Position	Remuneration	Expenses
BENNEST, Jack	Councillor	7,249.47	326.47
DOERR, Maureen	Councillor	14,586.24	4,737.14
HOVANES, Ron	Mayor	27,349.41	8,667.19
MACHIAL, Rick	Water Councillor	5,469.36	573.75
MILLER, Andre	Water Councillor	5,469.36	4,563.31
SCHWARTZENBERGER, Larry	Councillor	14,586.24	5,002.17
VEINTIMILLA, Petra	Councillor	14,586.24	5,651.89
Total Elected Officials Remuneration and Expenses		89,296.32	29,521.92

Number of Employees

Department	2017	2016	2015	2014	2013
Administration	6.0	6.0	6.0	6.0	5.0
Finance	4.6	4.6	4.0	4.0	4.0
Development Services	-	-	-	-	3.0
Operations					
Public Works	12.0	12.0	12.0	11.0	10.0
Sewer	1.0	1.0	1.0	1.0	1.0
Water	4.0	4.0	4.6	4.6	4.6
Total Number of Employees	27.6	27.6	27.6	26.6	27.6